

# **Overview**

- 1. Introduction to Seeka
  - A vertically-integrated business
- 2. Our operating divisions
  - The Seeka value chain
- 3. June 2015 interim results
- 4. 2015 outlook
  - Key Australian acquisition





# Seeka is a vertically integrated produce business

# **Operating in New Zealand and Australia**

Seeka is an integrated orchard-to-market business that grows, harvests, processes and supplies premier produce to the market

Seeka's business spans New Zealand and Australia

Most New Zealand-grown kiwifruit are sold by Zespri

# Fresh Produce Company

### **New Zealand**

### Retail services

- Kiwifruit
- Kiwiberry
- Avocados
- Pineapples Papaya

Bananas

Seasonal wholesale

### Post harvest and logistics

- Kiwifruit
- Kiwiberry
- Avocados

### Orcharding

- Kiwifruit
- Kiwiberry
- Avocados

### Australia

Retail services

CHAIN

Post harvest and logistics

### Orcharding

- Kiwifruit
- Nashi
- Pears
- Apricots
- Cherries
- Plums



# Our New Zealand fresh produce business

### Founded on kiwifruit



Seeka is New Zealand's largest kiwifruit grower, and one of the largest post harvest operators servicing growers and supplying Zespri.

We also sell kiwifruit into Australia and to international collaborative marketing programmes.

Kiwifruit volumes are rapidly growing with the new Zespri SunGold cultivar.

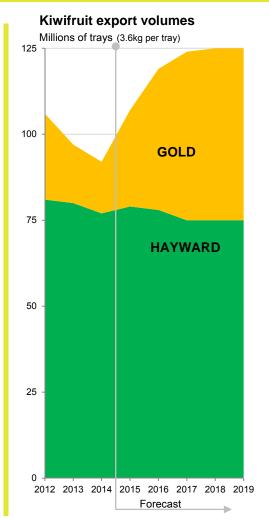
We handle kiwiberries and avocados, where Seeka delivers a full orchard-to-market service.

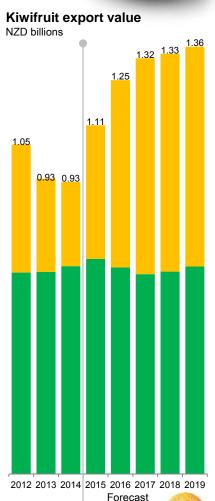
Seeka also imports, ripens and delivers retail services for tropical fruits. We are the New Zealand agent for Sumifru.

Seeka services all the main growing regions

 Bay of Plenty, Coromandel, Far North, East Cape, Hawke's Bay, Poverty Bay

We employee 200 permanent staff and up to 2,500 seasonal workers





Source: Statistics New Zealand and MPI

# Our core beliefs

**Delivering value to all stakeholders** 



# **Growers** are our lifeblood

Commercial relationship built on performance and backed by financial returns

# Our team make a difference

Experienced people that are passionate about our services

# Our market partners value quality

We deliver quality produce in full, on time, in spec

# Deliver dependable, incremental returns

Grow our business, diversify and grow revenues, grow earnings



# **New Zealand's premier produce company**

Why we stand out



We know our products and are integrally involved at the point of production

We are growers, producing 8% of all New Zealand kiwifruit

We provide our growers with technical support to raises their production

We understand produce and produce logistics

We will harvest, pack, coolstore and ship about \$300m worth of produce in 2015

Our brand is a badge of quality

We deliver quality produce in full, on time, in spec



# We are innovators that conceive, trial and implement new solutions



Online reporting with smartphone apps for instant updates on inventory performance



SureStore
Plastic Bins
superior produce
handling, improves
shed efficiency and
lowers total cost of
ownership

GEM<sup>™</sup> avocado variety for more consistent crop loads









# Orcharding at a glance

# **High-production systems**

### New Zealand's largest kiwifruit grower

- 900 hectares
- 9.4m trays 2015
- 8% of national export crop

### Diversified kiwifruit orchard portfolio

- 97 hectares of orchards under long term lease
- 406 hectares under 3 year rolling leases
  - > "Profit share" orchard returns
- 317 hectares under management arrangements
  - > Fee for service and performance

Production increasing with Zespri SunGold volumes anticipated to increase

Servicing avocado and kiwiberry orchards

Value-added services include kiwifruit pollen production





# **Orchard operations**

# Adding value to our growers



### Technical team

 Helping growers improve yields and fruit value

# Kiwifruit pollen production

- Value-added service for Seeka-supplying growers
- Improves yields and fruit quality
- Premium service supplying
   Psa-free pollen to Asia

# VLS laboratory service

In-house monitoring and maturity services







# **Orchard operations**

# **Volume and profit increases**



Long term leases going back to full production

• \$2.7m earnings – up from \$0.6m

9.4m trays produced by orchard operations

• Up 30%

\$4.5m EBITDA

• Up 50%

SunGold selling season proceeding well

 Long selling season predicted for Hayward

Millions of trays	6 months June 2015	6 months June 2014
Green cultivars	8.2	6.8
Gold cultivars	1.3	0.4
Total	9.4	7.2
EBITDA (\$m)	4.5	3.0







# Post harvest at a glance

# One of the largest kiwifruit handlers



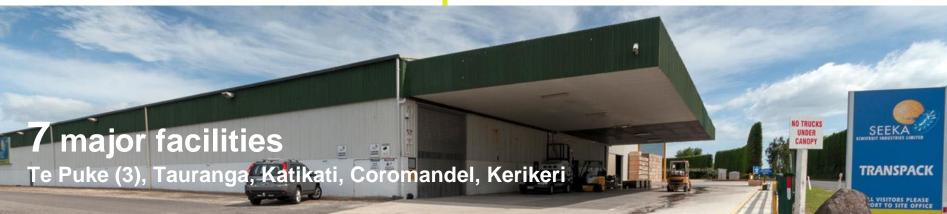
Integrated processing operations to optimise fruit potential and performance

- Harvest, grade, pack, coolstore and deliver
- Inventory management
- Competitive fee per service



22% of national crop 27.7m trays 2015

- Class 1 25.5m trays marketed by Zespri 850m pieces of fruit
- Class 2 1.2m trays marketed by SeekaFresh





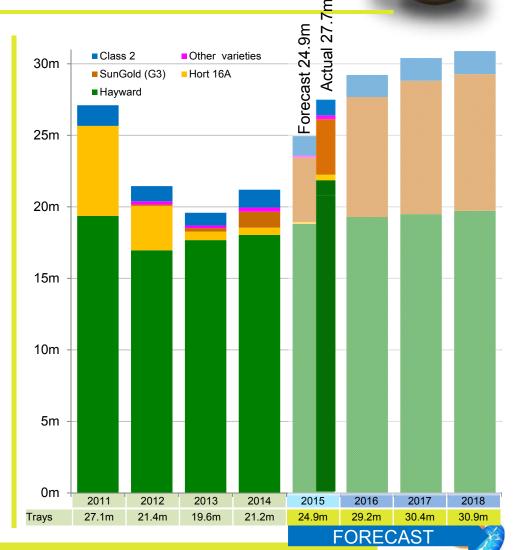
# Post harvest kiwifruit volumes

Seeka processed 11% more than 2015 pre-season forecast

Record 27.7 m trays

- Up 11% on forecast
- Up 30% on 2014

Gold volumes anticipated to continue increasing





# Post harvest operations

# Fully-developed mega site + satellites



# Regional packing sites

- Oakside and KCG
   TE PUKE
- KKP & Transpack
   MAKETU COURNER
- Huka Pak TAURANGA
- Main Road KATIKATI
- Peninsula WHENUAKITE
- KeriPack KERIKERI

Integrated network of coolstore infrastructure





# Post harvest operations

# **High technology services**



### Maturity monitoring

In-house laboratory service

### Harvesting

Innovative plastic bins

### Grading

- Optical camera grading for appearance
- Near Infra Red segregation for taste

### Packing

Robotic single layer tray rapid packers

### Coolstoring

- Proprietary Advanced Inventory Management Systems – AIMS
  - > Optimised inventory performance management







# Post harvest operations

# **Volume and profit increases**



27.7m trays handled – up 30%

\$11.0m EBITDA – up 115%

 Includes full-year cost of Grower Share Scheme

\$5m capex at Oakside

For coolstore and capacity

\$5.4m third-party capex at Pioneer

	6 months June	6 months June
Millions of trays	2015	2014
Green cultivars packed	22.1	18.3
Green cultivars UFI storage	1.2	1.0
Gold cultivars packed	4.4	1.9
Total trays	27.7	21.2
EBITDA (\$m)	11.0	5.1







# Retail services at a glance

# Selling New Zealand produce to the world

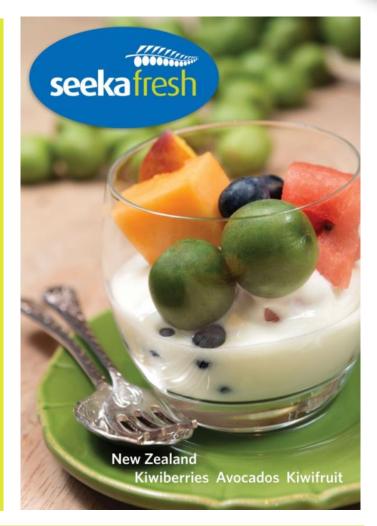


### SeekaFresh as a badge of quality

- Where we sell fruit not supplied to Zespri
- Preferred supplier to key Australian retail chain
- Expanding product mix
  - > Kiwifruit, avocados, kiwiberry
- Asian market development
  - > Japan and China
- Domestic sales programmes

### Glassfields domestic retail services

- Agents for Sumifru tropical fruits
  - > From the Philippines and South America
  - > Banana, papaya, pineapples
- Banana ripening services
- Auckland wholesale floor
  - > Specialist for Asian vegetables and seasonal produce
- New Christchurch supply centre
  - > Banana ripening







# **Retail services**

# **Flat earnings**



# Flat profits

- Lower avocado volumes and earnings
- Competitive banana market in Glassfields

	6 months	6 months
	June	June
\$ millions	2015	2014
EBITDA	0.5	0.8







# **Historical financials**

	2011	2012	2013	2014
Turnover			\$ 109.4 m	\$ 148.6 m
Revenue	\$ 138.8 m	\$ 108.3 m	\$ 97.4 m	\$ 115.7 m
EBITDA <sup>1</sup>	\$ 11.3 m	\$ 15.5 m	\$ 9.5 m	\$ 11.3 m
Net profit after tax	\$(7.05)m	\$ 5.9 m	\$ 2.3 m	\$ 3.2 m
EPS	\$(0.50)	\$ 0.41	\$ 0.16	\$ 0.22
Total assets	\$ 102.2 m	\$ 96.4 m	\$ 98.7 m	\$ 109.8 m
Cash flow from operations	\$ 18.3 m	\$ 12.6 m	\$ 8.8 m	\$ 8.6 m
Bank debt	\$ 29.8 m	\$ 17.8 m	\$ 14.7 m	\$ 17.3 m

<sup>1.</sup> In 2014, after deducting \$1.8m non-cash cost of grower incentive scheme. This grower share scheme applies to FY 2014, 2015 and 2016.



# **Financial summary**

### Unaudited six month financial results to 30 June 2015



\$5.4m profit before tax – up 115%

\$104.7m revenue – up 32%

\$11.4m EBITDA – up 97%

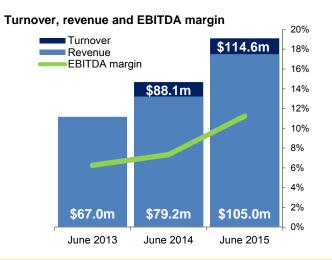
31% increase in post harvest kiwifruit volumes

Includes \$2.55m full-year cost of grower share scheme

### Oakside fire

- \$143k addition to profit at 30 June
- May produce an extraordinary gain at full year

\$Millions	6 months June 2015	6 months June 2014	12 months December 2014
Turnover	114.3	88.1	148.6
Revenue	104.7	79.2	115.7
EBITDA	11.4	5.8	11.3
Net profit before tax	5.4	2.5	4.3





# **Financial summary**

### Unaudited six month financial results to 30 June 2015



# 25 cents basic earnings per share

• Up 150%

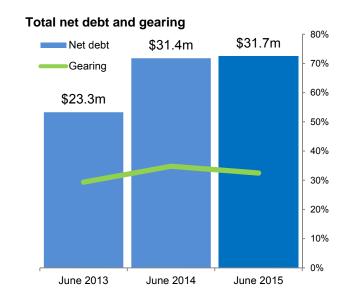
### \$31.7m net debt

- Similar to 2014
- 2015 includes significant infrastructure spend

Improved cash flow from operations

On usual seasonal deficit levels

	6 months June 2015	6 months June 2014	12 months December 2014
Earning per share (cents)	25	10	22
Net debt (\$m)	31.7	31.4	17.2
Cashflow operations (\$m)	( 2.4)	( 9.2)	8.5

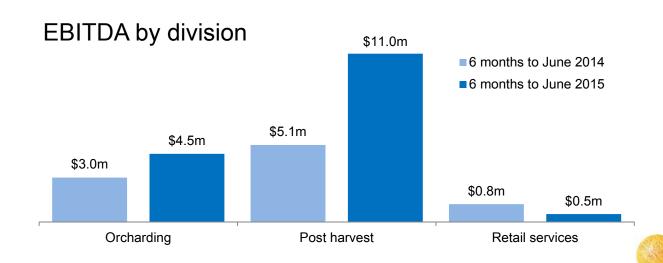




# **EBITDA** by division

## Unaudited six month financial results to 30 June 2015

	Orcha	arding	Post h	arvest	Retail s	ervices
6 months to June [\$ million]	2014	2015	2014	2015	2014	2015
Revenue	26.9	32.9	45.2	59.8	7.1	12
EBITDA	3.0	4.5	5.1	11.0	0.8	0.5
EBIT	2.8	4.1	2.7	6.2	0.8	0.5



# Early forecast 2015

# **NPAT** up between 30% to 40% on 2014

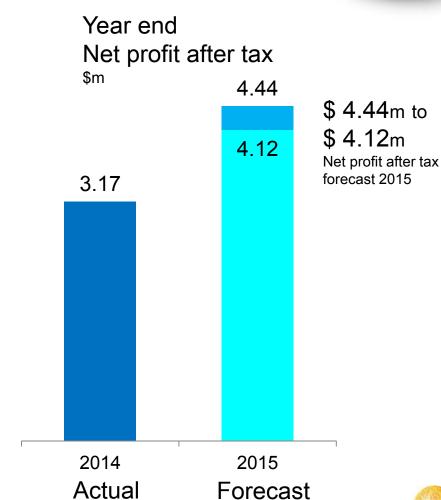


\$4.12m to \$4.44m forecast net profit after tax

• \$3.17m in 2014

# Key variables

- Late fruit sales by Zespri
- Oakside insurance claim
- Costs or benefits of acquisition





# **Dividend announcement**

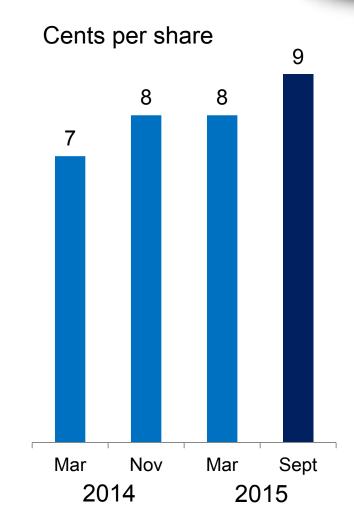
# 9 cents per share paid 18 September 2015



# \$0.09 per share

- Fully imputed
- Paid 18 September
- To all shareholders on register 5pm 11 September

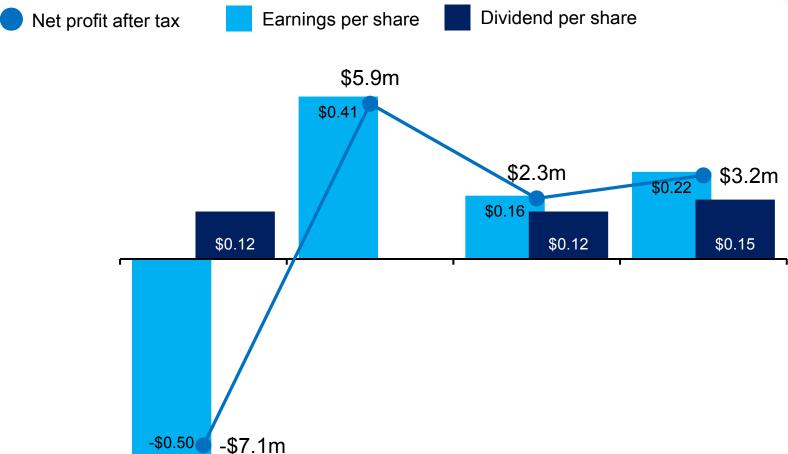
Dividend reinvestment plan applies



# Net profit after tax, eps and dividends

### **Actuals**







# Net profit after tax, eps and dividends

### **Actuals**





# Seeka share price and net asset backing

# 5-year historical price



Net asset backing

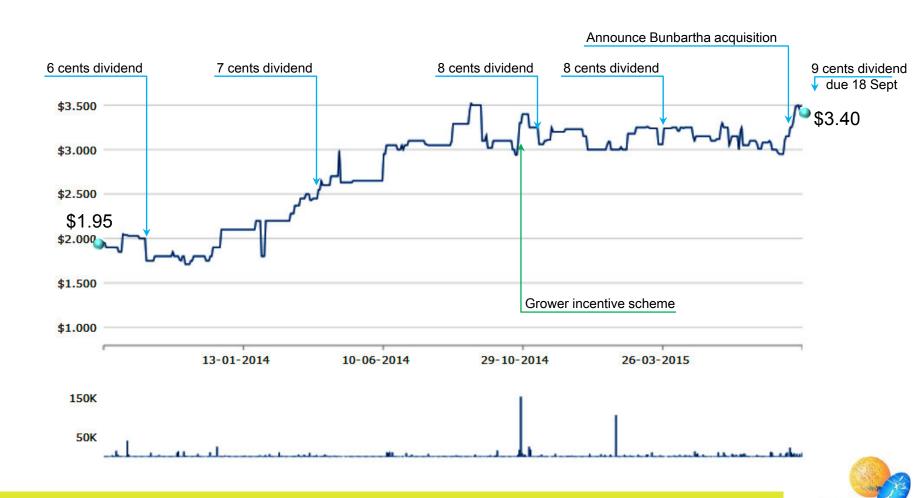




# **Share price**

# Up 74% in 2 years, with 29 cents paid in dividends









# **Bunbartha acquisition**

## At a glance



# 506 hectares in Australia's fruit basket

Australia's largest kiwifruit producer

Australia's largest nashi producer

Pears, apricots, cherries and plums

224 hectares in production

123 hectares ready for development

Extensive water rights

AUD \$27m acquisition completed August 2015

NZD \$3.2m ~ \$4.0m Forecast EBITDA range

# Integrated post harvest services

Onsite packhouses and coolstores

Full service for all crops

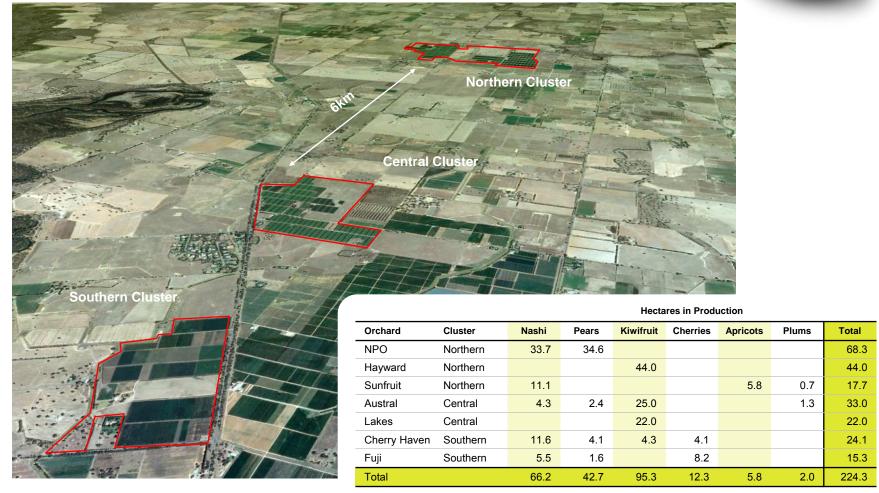
# High-value retail channels

Established brands and marketing operations



# **Bunbartha orchards**

# 7 orchards arranged in 3 clusters





# Seeka Australia

# **Extracting value**



# Complementing our Australian kiwifruit programme

- Enter markets 2 months earlier with buy Australia
- Longer supply programme>More valuable service
- More products to retail partners
  - >Longer, more valuable service
  - >Products in the markets for 11 months







# New product lines for Asian retail partners

New options to improve value from Australian production

# Improve kiwifruit yields and fruit value

We are experts in production and inventory management





# Seeka's vision

### Our goal

"To deliver long term growth and value to shareholders and stakeholders"

### Our strategy

"To grow, harvest and deliver through an integrated supply chain"

### Seeka is a listed company

- Close to its stakeholder growers and shareholders
- Operates lean management structure
- Committed people with clear structures, defined roles and clear accountabilities
  - > Rewards performance

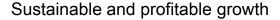
### Our aim

- To generate total shareholder returns better than NZX50 average
- To grow the Company to \$200m market cap



# **Vision**

# New Zealand's premier produce company



Focus on company's core strengths

- Integrated from orchard to market
- Kiwifruit business the platform

### Deliver value to stakeholders

Investments must earn cost of capital

### Value accretive acquisitions

- Build on core strengths
- Pursue vertically integrated opportunities
- Extend geographical and produce spread
  - > Australia the first target

Increased market capitalisation to \$200m













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