

INTERIM REPORT

JUNE 2020

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Oakside packing SunGold kiwifruit during level 4 lockdown.



FROM THE CHAIRMAN AND CHIEF EXECUTIVE

Seeka is proud to provide you with this report on our unaudited financial and operational results for the six months ended 30 June 2020. Having successfully completed harvest in a very challenging operating environment, in this report we comment on our results for the six months ended 30 June 2020, the impact of Covid-19 and our actions, dividend, outlook, a review of our business operations, strategic highlights and health and safety.

The impacts of Covid-19, drought, a change to the fruit maturity clearance protocols and severe labour shortages all created unprecedented operational and financial challenges. Seeka and its people responded to these challenges with commitment and innovation by drawing together as a team to deliver a timely harvest to our growers and business continuity to our stakeholders. We appreciate and thank our management teams, staff and contractors for their stamina and outstanding efforts to date. Our people demonstrated tremendous leadership in successfully delivering the harvests of kiwifruit, avocado, kiwiberry in New Zealand, and kiwifruit, nashi, and European pears in Australia. All undertaken under demanding harvest circumstances and a never experienced before Covid-19 environment. We know that as a team, we can draw on our experience, culture and reserves to create a sustainable and profitable future for Seeka.

The following factors impacted on Seeka's operational and financial performance for the six months ended 30 June 2020:

- Covid-19 lockdown protocols increased costs and reduced early-harvest productivity and fruit flows.
- More than 450 experienced RSE workers were still in their home countries when the borders closed and their
 absence exacerbated a severe labour shortage within New Zealand. This shortfall led to Seeka estimating it was more
 than 800 people short in its pack house operations at peak harvest. Labour productivity was impacted and labour
 administration costs also increased.
- A prolonged summer drought which for the second year in a row affected the size and yield of New Zealand Hayward
- Kiwifruit volumes were below expectations which reduced operational margins.

Being a seasonal business, Seeka earns more of its income in the first six months and is carrying lower volumes of fruit in store into the second six months. Despite the negative financial impacts of the above factors, Seeka's financial results are ahead of the same period in 2019 and our full year forecast is similar to 2019, although its composition is significantly different. Additionally, a change in the tax deductibility of depreciation on buildings and its effect on deferred tax has an unaudited one-off tax benefit of \$5.6m. Seeka expects to produce higher after tax earnings for the full year. This demonstrates Seeka's financial and operational resilience.

As a result of Covid-19, Seeka focussed solely on operational matters and performance. The company was allowed to continue to operate through lockdown and enacted processes to ensure the safety of all people, including investing in screens, social barriers, temperature checking, and changed its processes to ensure social distancing. The company did not receive any wage subsidy from the Government, outside of \$27,800 to pay vulnerable people who were unable to work on site due to age or pre-existing medical conditions, and where working from home was not an option. Seeka paid \$12.2m in salaries and wages and \$3.0m to contractors during the lockdown period.

The company has continued to focus on the asset sale process, with the orderly sell down of orchards held for sale. Northland orchard sales yielded a \$2.5m gain on sale. A conditional sale and lease back of three Australian kiwifruit orchards for AU\$26.5m, is subject to the approval of the Australian Foreign Investment Review Board, expected on or before 29 August 2020. Proceeds from this sale when completed will both reduce debt and release capital gains.

The company suspended its dividend payments on March 19. At that point, the Covid-19 outbreak was creating fundamental uncertainty across all business sectors, both in New Zealand and internationally. Seeka was conscious of its debt position and determined that shareholder capital distributions should be suspended.

Seeka has moved to embrace sustainability through the formation of a Board sub-committee and is acting to understand and reduce our business's impact on the environment, including establishing a state-of-the art worm farm.

Results for the six months ended 30 June 2020

Key financial components of the six months include:

- \$178.7m revenue (previous corresponding period to June 2019 (pcp):\$169.9m); up 5%.
- \$18.4m profit after tax (pcp: \$11.9m); up 55%.
- \$30.4m EBITDA (pcp: \$27.9m); up 9%.
- \$416.3m of assets; up 2.6% from the pcp.
- \$129.3m net debt; a decrease of \$18.8m from the pcp.
- \$10.4m sales of Northland orchards for a realised gain on sale of \$2.5m.
- AU\$26.5m sale and lease back of three Australian kiwifruit orchards, conditional on Australian Foreign Investment Review Board approval. This sale will release funds to repay debt and release a gain on sale.

Key operational components include:

- Successful harvest and processing operations across New Zealand and Australia including kiwifruit, avocado, kiwiberry, nashi and pears.
- 33.4m tray equivalents of kiwifruit packed by New Zealand post harvest (pcp: 33.5m).
- Direct Covid-19 costs of \$3.1m and productivity losses estimated at \$2.2m.
- Successful and timely completion of the harvest, despite extreme labour shortages.
- Two serious harm injuries involving forklifts and one involving a tractor. Corrective actions and traffic management plans in place at all sites.

Operational performance

The following table outlines Seeka's performance for the six months ended 30 June.

| New Zealand dollars | June 2020 | June 2019 | Change |
|--|-----------|-----------|---------|
| Total revenue (\$m) | \$ 178.7 | \$ 169.9 | 5.2% |
| EBITDA before impairments and revaluations (\$m) | \$ 30.4 | \$ 27.9 | 9.1% |
| EBIT (\$m) | \$ 21.4 | \$ 20.3 | 5.4% |
| NPAT (\$m) | \$ 18.4 | \$ 11.9 | 54.9% |
| Basic earnings per share | \$ 0.57 | \$ 0.39 | 46.2% |
| Net bank debt (\$m) | \$ 129.3 | \$ 148.1 | (12.7%) |



Impact of Covid-19

Summary of Covid-19's impact and Seeka's response

Covid-19 response committee formed prior to harvest. Including senior operational and support managers, this committee worked to put in place mechanisms to ensure the safety of our people. Actions included moving workers sourced from overseas through the RSE programme to less populated accommodation. Houses were set up in case our people were infected and we had to quarantine them in our own facility. Later, when a manager of a third-party local accommodation facility was confirmed as Covid-19 positive, Seeka used its facilities to house people until they were confirmed as negative. Seeka worked closely with the health professionals managing the response. The committee also sourced items including masks, gloves, sanitiser and thermometers well ahead of lockdown. They then set up a process of checking and logging people's temperature as they came on site. Throughout harvest, Seeka's pack houses and sites were established as "bubbles" with a total ban on personnel moving between facilities. The company transitioned to working from home and remote management.

Covid-19 meant that many experienced overseas workers were unable to come to New Zealand to work at Seeka.

Seeka were 450 RSE workers short, many of whom were experienced in intermediate and senior seasonal roles. Backpackers were also in short supply, and at its height Seeka was more than 800 seasonal workers short. Many workers with displaced employment were supported by the Government's wage subsidy scheme and understandably did not want to risk working in a pack house. Staff turnover was very high. Nightshift, traditionally resourced by RSE workers, was particularly difficult to resource and one night shift machine was unable to be operated for a large part of the season. Recognising the commitment made by our key staff, Seeka put in place a loyalty payment to reward key roles for their dedication in the season. Seeka took direct action to lift its profile, employment and recruitment including campaigns on social media, radio and television. More recently Seeka has recruited RSE workers from the Hawke's Bay, where their work had completed but they were unable to travel home, with more than 275 workers brought in to assist with our orchard winter work programme.

Proactive steps to ensure safety. Seeka took numerous steps to ensure all its people were safe in addition to our ongoing traffic management plans and guarding upgrades. In the pack house, access and egress processes were changed so social distancing could be maintained at all times, additional temporary tearooms were created, gloves, masks and sanitiser were made available and extra 24 hour cleaning regimes adopted at all sites. No personnel were allowed to travel between pack houses and Seeka limited all contractors and Zespri personnel from coming on any site unless absolutely necessary. Seeka developed and deployed screens, as required, to ensure two metres of separation on all machines. Our wholesale markets continued to operate as essential services, with strict operating protocols ensuring physical distancing.

Safety over production. Seeka switched pack plans to a greater bulk percentage (large boxes of fruit) and closed machines while it initiated screens and distancing. Production fell to 65% of normal throughputs in the first ten days before gradually increasing to 85% handling the normal pack mix of layered pack types.

Eurofins withdrawal had a double-down effect. Critically, Eurofins withdrew its industry maturity testing services citing Covid-19 as the primary cause, its service having significantly faltered prior. This was a huge loss to the industry at the early stage of the harvest. Seeka, along with the other major post harvest operators, worked to deliver a solution to growers to enable the harvest. It should be noted that at that point there was no certainty that the crop could be entirely harvested or completely sold. Eurofins withdrawal led to the necessary withdrawal of dry-matter incentives which in prior years meant that growers self regulated their harvest based on optimal fruit maturity. Seeka lost some volume as the rush of growers wanting their fruit harvested exceeded the available post harvest capacity for a short period.

So what did it cost? Seeka estimates it cost \$5.3m, comprising \$3.1m of direct Covid-19 costs associated with harvests 2020 and \$2.2m from volume loss from extraordinary productivity constraints.

Dividend

At the date of signing the directors declared a fully-imputed dividend of \$0.10 per share, to be paid on 30 September 2020 to those shareholders on the register at 5pm on 4 September 2020. The dividend reinvestment plan will apply with a 2% discount to the strike price.

Outlook

Seeka is anticipating lower operational earnings for the second half of the financial year reflecting lower volumes of fruit in store at 30 June and an early selling season. The company has conditionally sold and leased back three Australian kiwifruit orchards for AU\$26.5m. When completed these sales are expected to reduce debt and realise a gain on sale. The following guidance is based on Seeka's best estimate on the forward six months' earnings including the anticipated gain from the sale of the Australian orchards. The market will be updated if there is material deviation.

The following table outlines Seeka's guidance for the 12 months ended December 2020.

| New Zealand dollars | 2020 guidance Lower range | 2020 guidance Upper range | 2019 Full year actual |
|-----------------------------|------------------------------|------------------------------|--------------------------|
| Net profit before tax (\$m) | \$ 9.om | \$ 12.0m | \$ 9.9m |
| Change on 2019 | (9%) | + 22 % | |



New Kerikeri pack house operating prior to lockdown.



Review of operations

Financial performance

Revenue for the six months ended 30 June 2020 increased 5.2% to \$178.68m (pcp: \$169.87m). Consolidated earnings before interest, tax, depreciation and amortisation (EBITDA) was \$30.43m (pcp: \$27.91m); up 9.1%.

The result includes a turn-around in Seeka Australia with earnings at an EBITDA level for the six months of \$1.89m compared to an EBITDA loss of \$0.15m in the pcp. Changes made in the Australian business combined with continuing focus from the Australian management team have improved results.

The six month results include a gain on sale from the disposal of held for sale orchards of \$2.5m, compared against \$1.2m in the pcp.

Consolidated profit before tax of \$17.39m compares against \$16.54m in the pcp. However, a change in the deductibility of depreciation on buildings and its effect on deferred tax has resulted in a much higher profit after tax. Profit after tax as a result of the taxation benefit totals \$18.38m, up 55% on the pcp, resulting in \$0.57 earnings per share compared with \$0.39 in the pcp.

Net cash flow from operations totalled \$9.41m, compared against \$5.14m in the pcp.

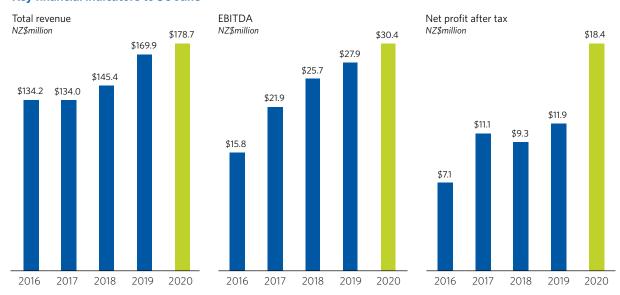
Seeka invested \$10.51m (pcp: \$25.82m) in property, plant and equipment, primarily in maintenance capital and continuing the Kerikeri packhouse build. The company invested \$2.05m in long term leased orchards compared to \$3.73m in the pcp.

Sales of orchards and property held for sale totalled \$10.4m (pcp: \$5.4m). Sold orchards include a continuing Northland sale programme and the completion of an orchard unconditionally sold at 31 December 2019. Seeka still holds \$19.53m in assets held for sale compared with \$37.49m in the pcp.

Advances to growers totalled \$21.14m at 30 June, this was substantially repaid in July 2020.

Net debt at 30 June (bank loans less bank deposits) was \$129.30m (pcp: \$148.08m); a decrease of \$18.78m, driven by the planned disposals of orchards held for sale. Net debt is forecast to continue reducing as advances are repaid along with the continuing sale proceeds, including the conditional sale and lease back of the three Australian kiwifruit orchards.

Key financial indicators to 30 June



1. Excludes effect of 2017 insurance settlement on EBITDA and NPAT. 2. 2016 and 2017 EBITDA and NPAT are reported pre implementation of NZ IFRS 16.

Revenue by operating segment overview

Seeka supplies high-value produce to world markets. Founded on New Zealand's kiwifruit industry, our New Zealand operating segments service the value chain from orchard to market, with the Seeka group also owning and operating a fully-integrated orchard-to-market business in Australia.

Orcharding, New Zealand

Growing export crops of kiwifruit, avocado and kiwiberry from more than 330 orchards via management, lease and long-term lease contracts.

\$47.4m revenue June 2020

\$78.9m assets June 2020

Post harvest, New Zealand

A contract processing service to harvest, pack, coolstore and supply kiwifruit, avocado and kiwiberry from more than 800 orchards, including all produce from our orchard operations and for independent growers.

\$108.1m revenue June 2020

\$244.7m assets June 2020

Retail services. New Zealand

Seeka markets local and imported produce in New Zealand, exports to Australia and niche international markets, plus manufactures and sells the high-value nutritional foods Kiwi Crush and avocado oil.

\$9.7m revenue June 2020

\$18.2m assets June 2020

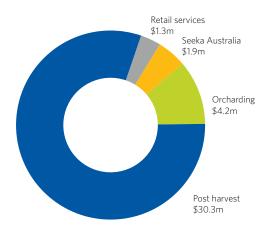
Seeka Australia

Owns nine large orchards plus post harvest facilities that supply Australian retailers with a large portion of Australia's locally-grown kiwifruit, nashi and pears.

\$13.3m revenue June 2020

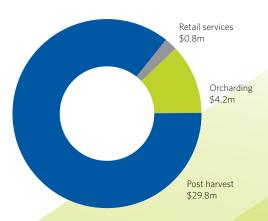
\$55.5m assets June 2020

Operating segment EBITDA EBITDA to June 2020 - \$30.4m



Excludes (\$7.2m) EBITDA for the Group's administration and grower services overheads

EBITDA to June 2019 - \$27.9m



Excludes (\$6.7m) EBITDA for the Group's administration and grower services overheads and a (\$0.2m) loss from Seeka Australia.



New Zealand orchard operations

Seeka's orchard operation spans from Northland through to the Coromandel, Bay of Plenty and East Coast, with orcharding production covering the growing of kiwifruit, avocado and kiwiberry on leased, long term leased, and Seeka-owned orchards. Orchard operations provides comprehensive orchard management and vine management services to orchard owners and Seeka develops orchards under contract for landowners or via long term leases, including in partnership with lwi.

Seeka's orcharding operations grew 12.98m trays of kiwifruit in 2020, compared to 11.42m trays in the pcp. For the second year, Hayward volumes were affected by drought, being down an estimated 0.5m trays. At an average 10,200 trays per hectare in 2020, Hayward yields were below the five-year average of 10,800 trays per hectare. Drought affected the quality of the canopy tied down to grow next year's crop and we anticipate it will take a few years for production to return to higher levels, even if we have good growing seasons.

Seeka also grew 1,614,000 kilograms of avocado (pcp: 732,000 kgs) and 171,750 kilograms of kiwiberry (pcp: 64,400 kgs).

Orchard operations revenue of \$47.38m is down by \$0.95m from the pcp reflecting our expectation of weaker returns from Zespri in 2020. EBITDA of \$4.16m is in line with the prior period.

Seeka continues to invest in long term lease arrangements with fruit volumes set to increase as these orchards reach maturity and outside the reported period has committed to two large scale lwi developments supported by the Provincial Growth Fund.

New Zealand post harvest operations

Post harvest operates eight major facilities spread throughout the major growing regions in the North Island, and handles all produce from our orcharding operations and from our independent growers.

In the period, 33.4m trays of kiwifruit were packed (pcp: 33.5m), down on expectation with drought affecting volumes by an estimated 2.4m trays combined with volumes lost in the grower harvest rush and a shortfall in capacity.

Seeka is satisfied with the quality of its fruit in store which is performing very well compared to industry.

During the year the company continued to redevelop the Kerikeri site, with the previous pack house demolished, new offices and amenities completed, and construction started on new cool stores.

Cool store fruit loss has remained low, and this is a key measure of performance for our growers.

The following table shows fruit loss to 12 August.

| Week 33 class 1 fruit loss over total volumes submitted to 12 August 2020. | Seeka | Industry |
|--|-------|----------|
| Hayward | 0.09% | 0.07% |
| Hayward organic | 0.03% | 0.06% |
| SunGold | 0.39% | 0.49% |

Post harvest revenue of \$108.13m is an increase of 2.7% on the pcp's \$105.29m. Post harvest costs are up across our industry, driven by higher wage rates and Covid-19 costs. EBITDA of \$30.29m, while up on the pcp's \$29.82m, is well down on expectation.





New Zealand retail services operations

Includes the supply, export and sale of avocados, class 2 New Zealand kiwifruit and kiwiberry, sale of New Zealand kiwifruit through collaborative programmes, operation of the New Zealand wholesale marketing business including imported tropical fruits, and the manufacture and sale of Kiwi Crush and avocado oil.

EBITDA of \$1.31m is 73% up on the pcp's \$0.76m. This result is from a sound strategy and good enactment of the plan, particularly since the business was largely closed through lockdown. Momentum continues to build with sound leadership and dedicated staff.

Australia operations

Seeka Australia PTY Limited, a 100% Seeka-owned entity, owns and operates kiwifruit, nashi and pear orchards along with associated post harvest facilities in Victoria, and directly markets Seeka's Australian produce domestically and to export customers.

Kiwifruit yields were again lower than expected following a very hot and dry summer which impacted fruit size; the kiwifruit business, however, remains profitable. Green nashi sales returned to profitability as Seeka balanced supply to demand. Seeka has 17 hectares of the exciting new Ricó pear coming to the market in 2021.

Seeka has announced the conditional sale and lease back of three of its mature kiwifruit orchards for AU\$26.5m. The sale is subject to the approval of the Australian Foreign Investment Review Board, expected in August 2020. In addition, and alongside the sale, Seeka has sourced and leased sufficient water to operate those orchards. The lease term is for an initial 10 years, with a right of renewal of 10 years followed by two additional rights of renewal of five years each. The monies released from the sale will be used to repay debt and finance the completion of 70 hectares of kiwifruit development.

Seeka remains positive about its Australian investment strategy.

Across all varieties Seeka is concentrating on quality and increasing yields.

EBITDA of \$1.89m compares to a loss in the pcp of \$0.15m.

Avocados and kiwiberry positive highlights

Seeka continues to build its emerging categories of kiwiberry and avocado. Both positively contribute to Seeka's earnings while delivering competitive returns to growers.

In 2020, Seeka successfully harvested 82,000 trays of kiwiberry and marketed these both directly and in collaboration with Freshmax. Grower returns averaged an estimated \$220,000 per hectare with the highest return over \$320,000. This performance has seen more growers graft a portion of their orchard to kiwiberry.

Likewise, Seeka's avocado business continues to grow. From the 2019/2020 harvest (spanning financial year end), Seeka processed 765,000 trays of avocados to deliver leading grower returns that averaged \$18.79 per export tray and \$10.66 per local market tray.

These categories that are processed by Seeka are also sold by Seeka, with our brand reputation for quality creating retail consumer demand that generates superior returns to our growers.

Strategic highlights

Seeka continues to enact our strategy. Necessarily, the company focused on operations through the Covid-19 lockdown. At the same time, Seeka was able to make significant strategic progress. Kiwifruit is our core product, with the company diversifying geographically and targeting complementary produce categories. The focus is on growth that delivers accretive value to our stakeholders, including shareholders, growers, employees, contractors and community. We work to deliver our marketers, principally Zespri, the highest quality fruit and deliver our growers great returns through our supply chain.

Seeka has excelled where it operates the entire value chain from the orchard to the customer and delivered incremental returns to growers; as demonstrated by avocados and kiwiberry. Seeka delivers orchard-to-market excellence in New Zealand kiwifruit, avocados, class 2 kiwifruit, and kiwiberry, along with Australian kiwifruit, nashi and European pears.

Seeka has focussed on consolidating its position, refining its management structures, and selling orchards with secure supply contracts to reset debt while pursuing operational excellence.

The company has focussed on asset utilisation and capacity planning and has substantially built the infrastructure to handle the anticipated immediate volumes. Seeka has deliberately positioned itself in Northland to provide excellent service to the region's growth in avocados and kiwifruit, and has actively increased its avocado market share. This has delivered a benefit to growers, investors and increased market share to Seeka.

Health and safety

The Covid-19 environment made our operations very challenging, but at no time did we compromise the health and safety of our people. Seeka's focus is on continuous improvement to ensure the health and safety of all personnel at all our locations. All reported incidents and near-misses are followed up within the company. The company reviewed and enacted improved traffic management systems, new barriers at post harvest sites, new fatigue-management systems, and lifted its investment in machine guarding. Forklifts are now largely removed from post harvest areas where foot traffic is present.

This season's lockdown placed significant load on our safety drive, which was exacerbated by the severe shortage of people. Seeka took all efforts to ensure that it made its people safe, in all operations, and invested in their safety.

Disappointingly, after lockdown ended there were two post harvest serious harm incidents involving forklifts, and one in orchard operations involving the loading of a tractor for transportation. This impacted the severity rate in the period. All incidents were reviewed, including independent review of the post harvest incidents, as the company relentlessly drives for a safer environment. Seeka continues to refine its safety focus, and in 2020 will conduct a complete audit of its orchard equipment.

The following table shows key safety measures to 30 June against annual thresholds.

| Actuals and targets | To 30 June 2020 | Annual threshold |
|---|--------------------|---------------------|
| Total recordable injury frequency rate | 3.85 | Less than 4.5 |
| Notifiable injuries | 3 | 0 |
| Notifiable injuries including incidents | 3 | 1 |
| Severity rate | 7.18 | Less than 4.5 |

The total recordable injury frequent rate (TRIFR) measures the number of injuries per 200,000 hours worked. Seasonal pressures can be challenging along with harvest deadlines. Seeka TRIFR was 5.0 for 2019.

Severity rate measures the average number of days that an injured person is away from work. Seeka had 3 notifiable injuries including incidents in 2019.



Sustainability

Seeka continued to develop its "Growing Futures" brand attribute with a focus on sustainability. A Board sub-committee was formed to work with and provide oversight to management as the company works to understand how it will become more sustainable.

Some early and notable wins have been achieved. Seeka has purchased, installed and commissioned a new worm farm that will lower the volume of bio waste to landfill and will create a circular pathway for our orchards; orchard waste being recovered and returned to the orchard. This will reduce transport and waste costs, and improve our carbon footprint.

Seeka has started to switch its vehicle fleet to hybrids, saving fossil fuels and reducing emissions. Solar LED lights and electricity load shedding are being evaluated.

The company is moving paperless with the implementation of electronic documentation systems that will remove paper from the purchasing, payments and employment processes.

Work is underway to calculate our carbon footprint. Personnel in the team are progressing the calculations and developing ideas to reduce the carbon footprint across our business.



Hayward spring growth in the Te Puke region, early October.

The Seeka team

Seeka's people have excelled during the extremely challenging six months to 30 June 2020.

Seeka has continued to invest in its people to become the employer of choice in a tight labour market. The company has increased wages and continued to implement competitive remuneration levels.

Seeka continues to focus on talent development and has 14 cadets, with some now emerging as qualified orchard managers. Wellness programmes continue to be implemented across the company.

Seeka continues to actively source New Zealand workers to fulfil peak seasonal labour demand and operates a parallel recognised seasonal employer programme (RSE) that delivers focussed pastoral care for our overseas' workers. Of our 3,500 strong seasonal workforce, 1,073 were scheduled to come from overseas via this scheme. Seeka remains engaged with Government, noting that even with higher domestic unemployment, there remains insufficient local seasonal labour to safely undertake the harvests.

Summary

We are proud of how the company has performed in an unprecedented, challenging environment. Covid-19 has tested the resilience of our people but with their dedication and leadership across the company, the Seeka team alongside our community got the job done.

The company responded to a changing climate and environment through the creation of a sustainability sub-committee of the Board and targeted initiatives intended to "Grow a Better Future".

Covid-19 and drought have placed financial pressures on the company, however pleasingly our operational financial performance is similar to 2019, with taxation benefits lifting our after tax returns. The company awaits the FIRB decision on the sale and lease back of three of its orchards in Australia.

We thank all growers, shareholders and stakeholders for the loyalty and support you willingly give to Seeka.

Fred Hutchings

Chairman

Michael Franks

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Chief executive



INTERIM FINANCIAL STATEMENTS SIX MONTHS TO JUNE 2020

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STATEMENT OF FINANCIAL PERFORMANCE

| For the six months ended 30 June 2020 | | | |
|--|-----------------------|--------------------------|-------------------------------|
| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
| | Unaudited | Unaudited | Audited |
| New Zealand dollars Notes | \$000s | \$000s | \$000s |
| Revenue 3 | 178,681 | 169,872 | 236,868 |
| Cost of sales | 124,497 | 118,879 | 190,109 |
| Reduction / (increase) in fair value of biological assets - crop 8 | 16,467 | 16,460 | (705) |
| Gross profit | 37,717 | 34,533 | 47,464 |
| Other income 3 | 2,289 | 1,228 | 4,139 |
| Other costs | 9,571 | 7,855 | 17,084 |
| Earnings (EBITDA) ¹ | 30,435 | 27,906 | 34,519 |
| Depreciation expense 6 | 5,773 | 5,249 | 10,870 |
| Lease depreciation expense | 3,125 | 2,210 | 5,372 |
| Loss on revaluation of land and buildings | - | - | 60 |
| Impairment of property, plant and equipment | - | - | 395 |
| Amortisation of intangible assets 7 | 118 | 133 | 265 |
| Earnings (EBIT) ² | 21,419 | 20,314 | 17,557 |
| Interest expense | 2,106 | 2,412 | 4,930 |
| Lease interest expense | 1,919 | 1,363 | 2,764 |
| Net profit before tax | 17,394 | 16,539 | 9,863 |
| Income tax charge | (1,045) | (1,091) | 4,084 |
| Deferred tax charge | 5,622 | 5,766 | (1,105) |
| Tax effect of reintroduction of tax on depreciation of buildings ³ | (5,561) | - | - |
| Total tax charge | (984) | 4,675 | 2,979 |
| Nickon Chatchertal Language Labora | 10.270 | 11.064 | |
| Net profit attributable to equity holders | 18,378 | 11,864 | 6,884 |
| Earnings per share for profit attributable to the ordinary equity holders of the company during the year | | | |
| Basic earnings per share ⁴ | \$0.57 | \$0.39 | \$0.22 |
| Diluted earnings per share ⁴ | \$0.57 | \$0.39 | \$0.22 |

^{1.} EBITDA, a non-GAAP measure, is earnings before interest, tax, depreciation, amortisation, impairments and revaluations.

^{2.} EBIT, a non-GAAP measure, is earnings before interest and tax.

^{3.} Legislation enacted on 25 March 2020 reinstated tax depreciation deductions on non-residential buildings.

^{4.} June 2019 basic and diluted earnings per share shown after removing adjustment for rights issue (previously \$0.35 and \$0.35).



STATEMENT OF COMPREHENSIVE INCOME

| For the six months ended 30 June 2020 | | ı | |
|---|-------------|---------------------|---------------|
| | 6 months to | 6 months to | 12 months to |
| | June 2020 | June 2019 | December 2019 |
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Net profit for the period | 18,378 | 11,864 | 6,884 |
| Items that will not be reclassified to profit or loss, net of tax | | | |
| Gain on revaluation of land and buildings | - | - | 3,203 |
| Reclassification of leases under NZ IFRS 16 | (215) | 235 ¹ | - |
| Gain / (loss) on revaluation of water shares | (146) | 18 | 944 |
| Total items that will not be reclassified to profit or loss | (361) | 253¹ | 4,147 |
| Items that may be reclassified subsequently to profit or loss, net of tax | | | |
| Movement in cash flow hedge reserve | (215) | (502) | (375) |
| Movement in foreign currency translation reserve | (35) | (32) | 19 |
| Movement in foreign currency revaluation reserve | 510 | - | (183) |
| Total items that may be reclassified subsequently to profit or loss | 260 | (534) | (539) |
| | | | |
| Total comprehensive income for the period attributable to equity holders | 18,277 | 11,582 ¹ | 10,492 |

^{1.} June 2019 has been restated based on audited results from 31 December 2019.



STATEMENT OF FINANCIAL POSITION

| As at 30 June 2020 | | | ı | |
|------------------------------------|-------|--------------------------|--------------------------|-------------------------------|
| | | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
| | | Unaudited | Unaudited | Audited |
| New Zealand dollars | Notes | \$0005 | \$000s | \$000s |
| | , | · | · · | |
| Equity | | | | |
| Share capital | | 96,827 | 95,890 | 96,773 |
| Reserves | | 21,977 | 17,287 ¹ | 21,512 |
| Retained earnings | | 54,824 | 45,771 | 36,659 |
| Total equity | | 173,628 | 158,948 ¹ | 154,944 |
| Current assets | | | | |
| Cash and cash equivalents | | 1,945 | 2,353 | 2,849 |
| Tax receivables | | 1,667 | 1,605 | - |
| Trade and other receivables | 10 | 82,645 | 70,825 | 28,283 |
| Biological assets - crop | 8 | 2,162 | 1,464 | 18,629 |
| Inventories | 11 | 18,858 | 18,416 | 5,455 |
| Irrigation water rights | | 120 | 114 | 846 |
| Assets classified as held for sale | 5 | 19,527 | 37,490 | 27,083 |
| Total current assets | | 126,924 | 132,267 | 83,145 |
| Non current assets | | | | |
| Trade and other receivables | 10 | 991 | 2,617 | 683 |
| Property, plant and equipment | 6 | 226,069 | 220,019 | 220,422 |
| Intangible assets | 7 | 18,581 | 22,961 ¹ | 18,686 |
| Right-of-use lease assets | 9 | 43,166 | 27,434 | 44,724 |
| Investment in shares | | 586 | 586 | 586 |
| Total non current assets | | 289,393 | 273,617 ¹ | 285,101 |
| | | | | <u> </u> |
| Total assets | | 416,317 | 405,884 ¹ | 368,246 |
| Current liabilities | | | | |
| Current tax liabilities | | - | - | 1,709 |
| Trade and other payables | 12 | 43,254 | 42,004 | 22,933 |
| Current lease liabilities | 9 | 5,622 | 3,970 | 5,211 |
| Interest bearing liabilities | | 34,842 | 65,404 | 21,854 |
| Total current liabilities | | 83,718 | 111,378 | 51,707 |
| Non current liabilities | | | | |
| Interest bearing liabilities | | 96,402 | 85,032 | 97,778 |
| Lease liabilities | 9 | 43,723 | 27,814 | 45,267 |
| Derivative financial instruments | | 1,088 | 963 | 790 |
| Deferred tax liabilities | | 17,758 | 21,749 ¹ | 17,760 |
| Total non current liabilities | | 158,971 | 135,558 ¹ | 161,595 |
| *** | | | , | , |
| Total liabilities | | 242,689 | 246,936 ¹ | 213,302 |
| | | | | |
| Net assets | | 173,628 | 158,948 ¹ | 154,944 |

On behalf of the Board.

F Hutchings Chairman

Dated: 19 August 2020

The accompanying notes form an integral part of these financial statements

A Waugh Director



STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2020

| New Zealand dollars | Notes | Share capital \$000s | Investment in shares revaluation reserve \$000s | Cash flow hedge reserve \$000s | Foreign currency revaluation reserve \$000s | Foreign currency translation reserve \$000s | Share reserve \$000s | Water share revaluation reserve \$000s | Land and buildings revaluation reserve \$000s | Retained earnings \$000s | Total \$000s |
|--|-------|----------------------------|---|---|---|---|----------------------------|--|---|--------------------------------|---------------------|
| Equity at 1 January 2019 (audited) As per December 2019 | | 94,406 | 248 ¹ | (194) | (108) | (172) | 159 | 2,372 1 | 15,468 ¹ | 37,071 ¹ | 149,250 ¹ |
| Net profit | | - | - | - | - | - | - | - | - | 11,864 | 11,864 |
| Foreign exchange movement | | - | - | - | (22) | 5 | - | - | - | (15) | (32) |
| Other comprehensive income / (loss) | | - | - | (502) | - | - | - | 18 | - | 235 ¹ | (249)1 |
| Total comprehensive income / (loss) | | - | - | (502) | (22) | 5 | - | 18 | - | 12,084 ¹ | 11,583 ¹ |
| Transactions with owners | | | | | | | | | | | |
| Shares issued | | 358 | - | - | - | - | - | - | - | - | 358 |
| Employee share scheme receipts | | 1,126 | - | - | - | - | - | - | - | - | 1,126 |
| Movement in employee share entitlement reserve | | - | - | - | - | - | 15 | - | - | 187 | 202 |
| Dividends paid | 14 | - | - | - | - | - | - | - | - | (3,571) | (3,571) |
| Total transactions with owners | | 1,484 | - | _ | _ | - | 15 | - | - | (3,384) | (1,885) |
| Equity at 30 June 2019 | | 95,890 | 248¹ | (696) | (130) | (167) | 174 | 2,390¹ | 15,468 ¹ | 45,771 ¹ | 158,948 1 |
| Equity at 1 January 2020 (audited) | | 96,773 | - | (569) | (291) | (153) | 529 | 3,325 | 18,671 | 36,659 | 154,944 |
| Net profit | | - | - | - | - | - | - | - | - | 18,378 | 18,378 |
| Foreign exchange movement | | - | - | - | 510 | (37) | - | - | - | 2 | 475 |
| Other comprehensive income / (loss) | | - | - | (215) | - | - | - | (146) | - | (215) | (576) |
| Total comprehensive income / (loss) | | - | - | (215) | 510 | (37) | - | (146) | - | 18,165 | 18,277 |
| Transactions with owners | | | | | | | | | | | |
| Employee share scheme receipts | | 54 | - | - | - | - | - | - | - | - | 54 |
| Movement in employee share entitlement reserve | | - | - | - | - | - | 78 | - | - | - | 78 |
| Movement in grower share entitlement reserve | | - | - | - | - | - | 275 | - | - | - | 275 |
| Total transactions with owners | | 54 | - | - | - | - | 353 | - | - | - | 407 |
| Equity at 30 June 2020 | | 96,827 | | (784) | 219 | (190) | 882 | 3,179 | 18,671 | 54,824 | 173,628 |
| | | , | | (,,,, | | (., , | | -, | , | , | ,0_0 |

^{1.} June 2019 has been restated based on audited results from 31 December 2019.



STATEMENT OF CASH FLOWS

| For the six months ended 30 June 2020 | | | | |
|--|-------|--------------------------|--------------------------|-------------------------------|
| | | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
| | | Unaudited | Unaudited | Audited |
| New Zealand dollars | Notes | \$000s | \$000s | \$000s |
| Operating activities | | | | |
| Cash was provided from: | | | | |
| Receipts from customers | | 143,914 | 130,460 | 233,671 |
| Interest and dividends received | | 113 | 9 | 217 |
| Cash was disbursed to: | | | | |
| Payments to suppliers and employees | | (128,632) | (121,549) | (204,946) |
| Interest paid | | (2,106) | (2,412) | (4,930) |
| Lease interest paid | | (1,919) | (1,363) | (3,136) |
| Income taxes paid | | (1,959) | - | (2,288) |
| Net cash flows from operating activities | 4 | 9,411 | 5,145 | 18,588 |
| Investing activities | | | | |
| Cash was provided from: | | | | |
| Sale of property, plant and equipment | | - | - | 905 |
| Sale of investments in shares | | - | 119 | - |
| Proceeds from sale of property held for sale | | 15,294 | 7,129 | 44,529 |
| Repayment of advances | | 1,238 | - | 1,575 |
| Cash was applied to: | | | | |
| Purchase of property, plant, equipment and intangibles | | (10,507) | (25,820) | (34,668) |
| Development of bearer plants | | (2,052) | (3,737) | (3,906) |
| Acquisition of business | 13 | - | (14,000) | (14,000) |
| Purchase of property held for sale and SunGold licence | 5 | (418) | (10,940) | (27,453) |
| Purchase of water shares | | - | (154) | - |
| Advances | | (22,137) | (12,635) | (2,920) |
| Net cash flows (used in) investing activities | | (18,582) | (60,038) | (35,938) |
| Financing activities | | | | |
| Cash was provided from: | | | | |
| Proceeds of non-current bank borrowings | | 5,000 | 51,039 | 59,026 |
| Proceeds of current bank borrowings | | 31,453 | 31,577 | 51,703 |
| Proceeds from employee share scheme | | 54 | 1,127 | 1,563 |
| Cash was applied to: | | | | |
| Lease payments | | (3,396) | (1,912) | (5,070) |
| Repayment of non-current bank borrowings | | (326) | (10,729) | (42,024) |
| Repayment of current bank borrowings | | (25,204) | (12,383) | (39,750) |
| Payment of dividend to shareholders | 14 | - | (3,047) | (6,310) |
| Net cash flows from financing activities | | 7,581 | 55,672 | 19,138 |
| Net increase / (decrease) in cash and cash equivalents | | (1,590) | 779 | 1,788 |
| Effect of foreign exchange rates | | 686 | 234 | (279) |
| Opening cash and cash equivalents | | 2,849 | 1,340 | 1,340 |
| Closing cash and cash equivalents | | 1,945 | 2,353 | 2,849 |



NOTES TO THE FINANCIAL STATEMENTS

For the six months ended 30 June 2020

This section contains the notes to the consolidated financial statements for Seeka Limited, its subsidiaries and associates.

To give stakeholders a clear insight into how Seeka organises its business, the note disclosures are grouped into five sections.

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Basis of preparation

This section sets out the Group's accounting policies that apply to the full set of financial statements. Accounting policies which are limited to a specific note are described in that note.

Reporting entity and statutory base

The Group interim financial statements presented are those of the consolidated Seeka Group. Seeka Limited is referred to as the Company. The group is referred to as the Group, Seeka, or Seeka Group.

Seeka Limited is a profit-orientated company registered in New Zealand under the Companies Act 1993 and a Financial Markets Conduct (FMC) Reporting Entity for the purposes of the FMC Act 2013. Seeka Limited is listed and its ordinary shares are quoted on the NZX main board equity security market (NZX Main Board).

Nature of operations

Seeka is a produce business operating in New Zealand and Australia.

In New Zealand the Group provides orchard management, post harvest and retail services to New Zealand's kiwifruit, avocado, citrus, berry and kiwiberry industries. Seeka manufactures and sells the Kiwi Crush and Kiwi Crushies product range along with avocado oil. The Group also provides retail and ripening services for imported tropical produce, and operates a wholesale market.

In Australia, Seeka owns and operates orchards and associated post harvest assets, making the Group the largest producer and supplier of Australian kiwifruit and nashi pears, a major supplier of European pears, plus lesser production of other temperate-climate fruits, including plums and apricots.

Statement of compliance and basis of preparation

Group consolidated interim financial statements for the half year reporting period ended 30 June 2020 have been prepared in accordance with New Zealand Generally Accepted Accounting Principles (NZ GAAP) and comply with the New Zealand International Financial Reporting Standards (NZ IFRS) and other reporting standards as applicable to profit-oriented entities. Specifically, Group interim financial statements have been prepared in accordance with NZ IAS 34, "Interim Financial Reporting". This consolidated interim financial information does not include all of the information required for the full annual audited financial statements and should be read in conjunction with the annual audited financial statements for the year ended 31 December 2019, which have been prepared in accordance with NZ IFRS

The significant accounting policies applied in the preparation of the financial statements are set out below.

The financial statements were approved by the Board of Directors (the Board) on 19 August 2020. The Directors do not have the authority to amend the financial statements after issue.

Summary of significant accounting policies

Other than detailed below, the accounting policies applied are consistent with those of the annual audited financial statements for the year ended 31 December 2019, as described in those annual financial statements.

Where a change in the presentational format of the financial statements has been made during the period, comparative figures have been restated accordingly.

Going concern assumption

The financial statements have been prepared on a going concern basis. As at 30 June 2020, the Company has net assets of \$173.63m, including total assets of \$416.32m and total liabilities of \$242.69m

Covid-19 has had an impact on the business. However, the impact has been minimised as the Group operates in the food sector, continues to trade, and was able to harvest its crops and those of its supplying growers, generate revenue from its post harvest processing operations, and sell its produce. All kiwifruit crops were harvested for 2020. Seeka has announced guidance for the 2020 year and continues to trade profitably, despite the challenging economic environment.

Goods and services tax (GST)

The statement of financial performance and statement of comprehensive income have been prepared so that all components are stated exclusive of GST. All items in the statement of financial position are stated net of GST, with the exception of receivables and payables, which include GST invoiced.

Impact of standards issued but not yet applied by the entity

There are no new standards, amendments or interpretations that have been issued and are effective that are expected to have a material impact on the Group.

Current economic environment

Covid-19 has had a material impact on the financial statements, primarily as a result of an increase in expenses. Seeka continued to operate as an essential business for fruit production, processing and wholesale market operations throughout all levels of Government lockdowns in New Zealand and Australia. The kiwifruit harvest started as New Zealand went into level four lockdown and finished early June when the country was at level two.

Statement of financial performance

The Group was able to operate throughout the lockdown period, with additional costs being incurred to maintain stringent distancing and hygiene protocols.

Revenue was impacted by Covid-19, however fruit returns have remained strong and volumes consistent with the prior year, although down on expectation due to a dry summer.

The financial impact of Covid-19 for the first six months of the year has been assessed at \$5.3m (unaudited).

Statement of financial position

A review of the impact of Covid-19 on Seeka's assets is outlined in the following table. Assets were also assessed for any indicators for impairment. Where indicators exist, impairment testing was performed and detailed in these financial statements.

Seeka has maintained a strategy of reducing debt through asset sales over the past two years. This has created sufficient head room to respond to any future demand for cash.

Future impact

Due to Seeka's seasonal nature, the majority of Seeka's revenue was earned in the first six months of the year and is consistent with the prior year (see note 3). For the remaining six months of the year, further fixed costs are incurred. Seeka has provided guidance to the market in the range of \$9.0m and \$12.0m net profit before tax.

The future financial impact of Covid-19 is unknown and, while the business operates in the fresh food sector, there remain potential market and labour risks.

The following table details an analysis of how Covid-19 may impact asset carrying value.



| Asset | Impact on carrying value? | Explanation |
|-------------------------------|---------------------------|---|
| Cash and cash equivalents | No | Cash is held with Westpac. |
| Tax receivables | No | Tax receivables are from the IRD and are receivable upon the filing of returns. |
| Trade and other receivables | No | Trade receivables largely consist of receivables for kiwifruit income from Zespri Group. Fruit returns remain high in the global market and initial forecasts from Zespri Group are consistent with the prior year. |
| | | Seeka's debtors are expected to remain recoverable, as they relate to the revenues earnt in a market that has continued to perform well for kiwifruit growers. There is observable, strong demand for our customers' products and there have been no noted or recent instances of non-payment or reduced payment related to Covid-19. |
| | | Payments are occurring per our normal course of business and we remain confident in the ability of our customers to continue paying Seeka. |
| Biological assets - crop | No | Crops are valued at cost in the half year statements and fruit returns remain high in the current environment and there is no indication of impairment. |
| Inventories | No | Inventory is primarily harvested kiwifruit crops held in coolstores. Fruit has been loaded out similar to the prior year and plans have all fruit loaded out by November 2020. |
| | | Packaging and other inventories relate to kiwifruit and avocado stock and remain usable through the course of business. |
| Irrigation water rights | No | Irrigation water rights are currently held by Seeka in Australia and are usable as crops are grown for the next harvest season. |
| Assets classified as | No | Assets held for sale relate to orchards being sold in Northland and Australia. |
| held for sale | | The Australian orchards have a conditional contract for sale and leaseback which supports the carrying value. The contract is only conditional upon obtaining Australian Foreign Investment Review Board approval. |
| | | The Northland orchards remain for sale and are held at values that are considered recoverable based on recent sales in the area. |
| Property, plant and equipment | No | Land and buildings make up the significant portion of the carrying value and a third of the portfolio is revalued each year. |
| | | Property values were reviewed and considered supportable based on recent sales in the area and values holding firm for properties in the food production industrial portfolio. Further information is detailed in note 6. |
| | | The remaining assets are held at depreciated cost and are considered recoverable through use in the business. |
| Intangible assets | No | Goodwill represents around half of the total intangible assets. Goodwill was assessed for indicators of impairment and has been detailed in note 7. |
| | | Water shares make up a majority of the remainder of the intangible assets. Their value is related to the observable price obtained on an active market for permanent water shares in Victoria, Australia. |
| Right-of-use lease assets | No | The right-of-use lease assets represent Seeka's interest in leased land, buildings, orchards, equipment and vehicles. The kiwifruit industry remains strong and demand for fruit produce remains high, suggesting the carrying value of these assets represents the future benefit of growing kiwifruit. |
| | | No underlying lease arrangements have been affected by Covid-19. |
| Investment in shares | No | Seeka's investment in shares are valued at cost and are of minimal value. The value of shares is expected to be recoverable. |



Performance

This section focuses on the Group's financial performance and details the contributions made from the individual operating segments.

1. Segment information

The Group's operating segments engage in business activities that earn revenues, incur expenses and are reported in a manner consistent with the internal reports provided to the chief decision makers, being the Directors, who regularly evaluate the allocation of resources alongside operational outcomes, such as EBITDA and EBIT, and are responsible for setting strategic direction.

The Group has five operating segments:

- Four New Zealand segments express the range of complementary services delivered to New Zealand's produce industries and the retail sector.
- A single Australian segment encompasses the integrated business associated with the Group's Australian-grown produce.

Direct segment revenues and operating costs are allocated to each operating segment. Administration costs, overheads, and grower service costs recorded in the statement of financial performance are allocated to All other segments. Transactions between segments are conducted at arm's length and are eliminated on consolidation.

Segment information is prepared on the same basis as the annual audited financial statements for the year ended 31 December 2019.

New Zealand segments

Orchard operations

The Group provides on-orchard management services to orchard owners who produce kiwifruit, avocado and kiwiberry crops.

The Group produces kiwifruit, avocado and kiwiberry crops from:

- Short term leased orchards (typically three-year rolling contracts) whereby the Group recovers costs and shares any profits with the orchard owners.
- Long term leased land which the Group has developed into productive orchards, pays all development and production costs, owns all crops for the term of the lease, and shares profit with the landowner after all costs are recovered from crop proceeds.
- Owned orchards whereby the Group incurs growing and harvest costs and receives all orchard income from crop sales.

Post harvest operations

The Group provides post harvest services to the kiwifruit, avocado, citrus, berry, and kiwiberry industries. This includes all crops from the Group's orchard management and lease operations, plus crops from independent orchard owners.

Retail service operations

The Group provides fruit marketing services in New Zealand and internationally, particularly in the Australian and Asian markets. This includes fruit from the Group's New Zealand based orchard and post harvest operations. In New Zealand the Group also provides retail and ripening services for imported fruit, and operates a wholesale market.

Retail service operations include the production and selling of Kiwi Crush, Kiwi Crushies and avocado oil to the retail sector and hospitals, along with post harvest services for kiwiberry.

All other segments - New Zealand

This represents the Group's aggregated administration, grower services and overhead sections recorded in the statement of financial performance and impairment and revaluations of other assets not attributed directly to any other segment. It also includes the gain on sale from assets that had been classified as held for sale.

Australian operations

The Group owns and operates Australian orchards, provides post harvest operations and markets the fruit produced from those orchards, primarily in Australia. The main products are kiwifruit, nashi pears and European pears.

EBITDA and EBIT

EBITDA is earnings before interest, tax, depreciation, amortisation, impairments and revaluations. EBITDA is an indicator of profitability and reflects operating cash flow generation.

EBIT is earnings before interest and tax; an indicator of profitability that excludes interest and income tax expenses.



The following table details the operating segments at balance date.

| | New Zealand | | | | Australia | Group |
|--|---------------------|--------------------|---------------------|---------------------------------------|------------------|--------------------|
| | Orchard | Post harvest | Retail service | All other | Australian | |
| New Zeeland dellars | operations | operations | operations | segments | operations | Total |
| New Zealand dollars | \$000s | \$000s | \$000s | \$000s | \$000s | \$000s |
| 2020 | | | | | | |
| Income statement | | | | | | |
| Turnover ¹ | 47,382 | 108,126 | 21,594 | 189 | 13,300 | 190,591 |
| Gross segment revenue | 47,391 | 110,834 | 9,684 | 189 | 13,300 | 181,398 |
| Eliminations | (9) | (2,708) | - | - | - | (2,717) |
| Total segment revenue | 47,382 | 108,126 | 9,684 | 189 | 13,300 | 178,681 |
| EBITDA ² | 4,161 | 30,285 | 1,312 | (7,213) | 1,890 | 30,435 |
| Depreciation expense 4 | (323) | (4,062) | (170) | (724) | (494) | (5,773) |
| Lease depreciation expense ⁵ | (515) | (2,068) | (209) | (309) | (24) | (3,125) |
| Amortisation of intangible assets | - | - | - | (113) | (5) | (118) |
| EBIT ³ | 3,323 | 24,155 | 933 | (8,359) | 1,367 | 21,419 |
| Lease interest expense ⁵ | (318) | (1,143) | (261) | (196) | (1) | (1,919) |
| EBIT ³ (after lease interest expense) | 3,005 | 23,012 | 672 | (8,555) | 1,366 | 19,500 |
| Interest expense ⁶ | | | | | | (2,106) |
| Tax charge on profit | | | | | | 984 |
| Profit | | | | | | 18,378 |
| Balance sheet | | | | | | |
| Segment assets | 78,930 | 244,689 | 18,245 | 19,003 | 55,450 | 416,317 |
| Total assets | 78,930 | 244,689 | 18,245 | 19,003 | 55,450 | 416,317 |
| Segment liabilities | 48,166 | 121,080 | 9,680 | 25,102 | 38,661 | 242,689 |
| Total liabilities | 48,166 | 121,080 | 9,680 | 25,102 | 38,661 | 242,689 |
| June 2019 | | | | | | |
| Income statement | | | | | | |
| Turnover ¹ | 48,328 | 105,293 | 15,736 | 20 | 11,399 | 180,776 |
| Gross segment revenue | 48,395 | 107,606 | 4,832 | 20 | 11,399 | 172,252 |
| Eliminations | (67) | (2,313) | - | - | , - | (2,380) |
| Total segment revenue | 48,328 | 105,293 | 4,832 | 20 | 11,399 | 169,872 |
| EBITDA ² | 4 150 | 20.021 | 760 | (6,682) | (151) | 27,906 |
| Depreciation expense ⁴ | 4,158 (223) | 29,821 (3,407) | (145) | (954) | (151) (520) | (5,249) |
| Lease depreciation expense ⁵ | (343) | (1,530) | (103) | (222) | (12) | (2,210) |
| Amortisation of intangibles | (545) | (1,550) | (105) ⁷ | (222) | (8) | (133) |
| EBIT ³ | 3,592 | 24,884 | 387 | (7,858) | (691) | 20,314 |
| Lease interest expense ⁵ | (132) | (708) | (141) | (381) | (1) | (1,363) |
| EBIT ³ (after lease interest expense) | 3,460 | 24,176 | 246 | (8,239) | (692) | 18,951 |
| Interest expense 6 | 3,400 | 24,170 | 240 | (8,239) | (092) | (2,412) |
| Tax charge on profit | | | | | | (4,675) |
| Profit | | | | | | 11,864 |
| | | | | | | , |
| Balance sheet | 61,496 | 228,896 | 15,798 | 50,856 | 48,838 | 405,884 |
| Segment assets Total assets | | | | · · · · · · · · · · · · · · · · · · · | | |
| Segment liabilities | 61,496 43,217 | 228,896 135,036 | 15,798 | 50,856 24,646 | 48,838 38,505 | 405,884 246,936 |
| | | | 5,532 | | | |
| Total liabilities | 43,217 | 135,036 | 5,532 | 24,646 | 38,505 | 246,936 |

^{1.} Turnover is a non-GAAP measure, see calculations in note 2.

^{2.} EBITDA, a non-GAAP measure, is earnings before interest, tax, depreciation, amortisation, impairments and revaluations.

^{3.} EBIT, a non-GAAP measure, is earnings before interest and tax.

^{4.} Depreciation includes the depreciation of fixed assets.

^{5.} Lease interest and lease depreciation are as a result of NZ IFRS 16 Leases, see note 9.

^{6.} Interest includes finance costs for bank debt.

^{7.} June 2019 has been restated based on audited results from 31 December 2019.



The following table reconciles segment EBITDA before and after applying NZ IFRS 16.

| New Zealand dollars | Orchard operations \$000s | New Post harvest operations \$000s | Zealand Retail service operations \$000s | All other segments \$000s | Australia Australian operations \$000s | Group Total \$000s |
|----------------------------------|---------------------------|------------------------------------|---|---------------------------|---|---------------------------|
| 2020 - EBITDA pre NZ IFRS 16 | 3,088 | 26,950 | 912 | (7,698) | 1,866 | 25,118 |
| Capitalised lease costs | 1,073 | 3,335 | 400 | 485 | 24 | 5,317 |
| EBITDA after applying NZ IFRS 16 | 4,161 | 30,285 | 1,312 | (7,213) | 1,890 | 30,435 |
| 2019 - EBITDA pre NZ IFRS 16 | 3,745 | 27,444 | 533 | (6,939) | (151) | 24,632 |
| Capitalised lease costs | 413 | 2,377 | 227 | 257 | - | 3,274 |
| EBITDA after applying NZ IFRS 16 | 4,158 | 29,821 | 760 | (6,682) | (151) | 27,906 |

2. Turnover

The following table reconciles turnover to revenue.

| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
|------------------------------|--------------------------|--------------------------|-------------------------------|
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Turnover | 190,591 | 180,776 | 273,766 |
| Value of sales made as agent | (11,910) | (10,904) | (36,898) |
| Revenue | 178,681 | 169,872 | 236,868 |

Turnover

The Board considers turnover a useful measure of the Group's operating activity as it represents the total transactional value of goods and services provided to external customers during the year. As such turnover includes the value of fruit sales made on behalf of growers and suppliers where the Group acts as the agent, and is considered the supplier by the purchasing party. This includes all produce sales both local and export.

3. Revenue and other income

| | 6 months to June 2020 Unaudited | 6 months to June 2019 Unaudited | 12 months to December 2019 Audited |
|---|---------------------------------------|---------------------------------------|--|
| New Zealand dollars | \$000s | \$000s | \$000s |
| Total revenue | 178,681 | 169,872 | 236,868 |
| Other income | | | |
| Interest | 113 | 9 | 214 |
| Gain on sale of investment in shares | - | - | 243 |
| Gain on sale of assets held for sale | 2,475 | 1,168 | 3,187 |
| Grower share loyalty scheme | (275) | - | (412) |
| Dividends received | - | - | 3 |
| Net movement in fair value of irrigation water rights | (112) | 51 | 904 |
| Other Income | 88 | - | - |
| Total other income | 2,289 | 1,228 | 4,139 |
| | | | |
| Total revenue and other income | 180,970 | 171,100 | 241,007 |



Accounting policies

The Group's major revenue streams are post harvest operations, orchard management, retail services and Australian operations in accordance with NZ IFRS 15.

Post harvest

The Group enters into two standardised post harvest contracts:

- The first has two performance obligations; to collect the supply of fruit via picking and transportation, and maturity testing. The charges are separated in the contract. All revenue is recognised when the service is performed.
- The second has three performance obligations; to pack fruit, to cool and dispatch fruit, and to sell class 2 fruit to authorised markets. These are stand-alone services provided by Seeka. Each performance obligation has a separate transaction price detailed in the contract and the obligations are recognised when services are performed; packing revenue as fruit is packed, cooling revenue as fruit is loaded out from cool storage, and class 2 as fruit is sold.

Orchard management

The Group enters into two orchard management contracts that are largely standardised:

- The first has one performance obligation; to manage fruit growing. Revenue is recognised as the service is performed and calculated at cost plus a margin per the contract. The management fee included in the contract is recognised evenly over the contract's 12 month period. An incentive fee is only recognised when agreed orchard gate return (OGR) targets are achieved and an incentive would be receivable.
- The second has one performance obligation; to collect the supply of fruit. The transaction price is determined using a forecasted OGR.
 Revenue is recognised when crops are picked (in the June half year accounts for kiwifruit).

Retail services

The Group enters into three retail service contracts which are customised to the service being offered (such as ripening or fruit sales):

- The first has one performance obligation; to sell fruit on the owner's behalf. As the sales agent, Seeka only collects a marketer's commission which is recognised when the fruit is sold.
- The second has one performance obligation; to either store or ripen fruit. Revenue is recognised as the fruit is stored or ripened.
- The third has one performance obligation; to provide ordered product. The transaction price is based on the agreed price (either in writing or verbally) with revenue recognised when the fruit is sold.

Australia

Australian contracts are entered into by the Australian business. The contracts are on a one-to-one basis with the fruit purchaser and are largely standardised. There is one performance obligation; to provide the fruit to the customer. The transaction price is based on the agreed price (either in writing or verbally) and recognised when the fruit is sold.

Principal versus agent relationship

A principal relationship is one where Seeka has the performance obligation to provide the good or service directly and has control of the asset or has a right to direct the asset. An agency relationship is one where the performance obligation is to arrange for the good or service on behalf of the supplier. The Group currently has agent relationships for the sale of some fruit and vegetables in the retail services segment.

Impact of seasonality

Group revenues are generated from seasonal horticultural operations, with post harvest revenues recognised as services are provided and orcharding revenues recognised once the fruit is harvested. Retail revenues are generated at the point of sale. In New Zealand kiwifruit are harvested from March to June, avocados from July to February, and kiwiberry from February to March. In Australia nashi and European pears are harvested January to March, and kiwifruit from March to May. As a result of these harvest timings around 60-70% of orchard revenues are recognised in the first six months of the financial year. Due to seasonal fluctuations, the timing of the provision of post harvest services can vary from year to year, however normally 70-80% is recognised in the first six months of the financial year, but can be impacted by seasonal fluctuations.

Irrigation water rights

Water allocation rights are carried at fair value supported by the value of the traded rights on a recognised exchange or market at measurement date. Annual water allocation rights are recognised as a current asset when they are allocated to the Group's permanent water shares from the first of July each year by the Victorian Water Register, and are subsequently expensed when the entitlement is used to irrigate orchards. Any gain on revaluation is recognised in the statement of financial performance.

Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

Dividend income

Dividend income is recognised when the right to receive payment is established.

Gain on sale of assets held for sale

The gain on sale of assets held for sale is recognised when a sale and purchase agreement is unconditional and the consideration is paid or payable at that date.



4. Reconciliation of net operating surplus after taxation with cash flows from operating activities

| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
|---|--------------------------|--------------------------|-------------------------------|
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Net operating surplus after taxation | 18,378 | 11,864 | 6,884 |
| Add / (less) non cash items: | | | |
| Depreciation | 5,773 | 7,459 | 10,870 |
| Lease depreciation | 3,125 | - | 5,372 |
| Other non-cash lease adjustments | 365 | - | - |
| Loss on revaluation of land and buildings | - | - | 60 |
| Impairment of property, plant and equipment | 120 | - | 395 |
| Valuation of employee share scheme | 78 | 15 | (44) |
| Valuation of grower share scheme | 275 | - | 412 |
| Movement in deferred tax | 344 | - | (2,790) |
| Movement in fair value of biological assets - crop | 16,467 | 16,460 ¹ | (705) |
| Amortisation of intangible assets | 118 | 133 | 265 |
| | 26,665 | 24,067 ¹ | 13,835 |
| Add / (less) items not classified as an operating activity: | | | |
| Loss on sale of property, plant and equipment | - | - | 265 |
| Gain on sale of assets held for sale via proceeds of sale of assets | (2,511) | (1,168) | (3,187) |
| Decrease / (increase) in current water allocation account | 106 | 18 | (247) |
| Gain on sale of investment in shares | - | - | (243) |
| | (2,405) | (1,150) | (3,412) |
| (Increase) / decrease in working capital: | | | |
| Increase in accounts payable | 21,850 | 14,134 | 2,707 |
| (Increase) in accounts receivable / prepayments | (38,509) | (35,335) ¹ | (343) |
| (Increase) in inventory | (13,193) | (13,740) | (3,378) |
| Increase / (decrease) in taxes due | (3,375) | 5,305 | 2,295 |
| | (33,227) | (29,636) ¹ | 1,281 |
| Net cash flow from operating activities | 9,411 | 5,145 | 18,588 |

^{1.} June 2019 has been restated based on audited results from 31 December 2019.



Assets

This section focuses on the physical and intangible assets used by the Group to operate the business, deliver benefits to stakeholders, add new income streams and generate revenues. Assets include post harvest facilities, retail service facilities, and software. Assets also include Group-owned land, vines, trees and crop on Group-owned and leased orchards. The Group also has interests in water shares, leases and goodwill arising from Group acquisitions.

Disclosures are made on additions, disposals, revaluations, depreciation, impairments and amortisation.

5. Assets classified as held for sale

| New Zealand dollars | 6 months to June 2020 Unaudited \$000s | 6 months to June 2019 Unaudited \$000s | 12 months to December 2019 Audited \$000s |
|--|---|---|--|
| Opening balance at 1 January | 27,083 | 24,197 | 24,197 |
| Properties settled to Seeka | - | 9,778 | 35,111 |
| SunGold licence purchased | - | 5,975 | 5,728 |
| SunGold licence transferred from intangible assets | - | 1,662 | 1,662 |
| Development costs incurred | 418 | 768 | 564 |
| Growing costs incurred / (recovered) | (170) | (686) | (346) |
| Sales settled by third parties | (7,804) | (4,204) | (39,833) |
| Total assets held for sale | 19,527 | 37,490 | 27,083 |

The following table details the assets classified as held for sale by asset class.

| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
|-------------------------------|--------------------------|--------------------------|-------------------------------|
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Asset class | | | |
| Land and buildings | 5,526 | 16,042 | 8,382 |
| Property, plant and equipment | 1,821 | 6,967 | 2,935 |
| Intangible assets | 6,903 | 2,366 | 8,254 |
| Bearer plants | 4,260 | 11,829 | 6,398 |
| Biological assets - crop | 1,017 | 286 | 1,114 |
| Total assets held for sale | 19,527 | 37,490 | 27,083 |

At 30 June 2020, 34 hectares of Northland orchards (June 2019 - 135 hectares) owned by Seeka were classified as held for sale. These properties were part of the 2018 purchase of Kerikeri assets from T&G Global Limited.

The assets are classified as held for sale as their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition was met when the sale became highly probable and the assets were available for immediate sale in their present condition. The Group is committed to the sale and expects the sale to be completed within one year from the date of classification. These assets are recorded at the lower of the carrying value or fair value less costs to sell as required by NZ IFRS 5.

Assets related to the sale of three orchards in Australia (Hayward, Austral and Lakes) are also recognised as assets held for sale from 1 September 2019. All of the goodwill from the Australia CGU was allocated in 2019 to the disposal group, based on the Group's assessment of relative fair values of the assets held for sale and Australia assets being retained.

On 20 May 2020 Seeka signed a conditional sale and lease back agreement for these orchards for AUD\$26.5m. The contract is subject to the approval of Australian Foreign Investment Review Board (FIRB). The sale is expected to be completed within 12 months. The orchards will initially be leased back for 10 years, followed by a right to renew for a second 10-year term, then two 5-year terms.

Critical accounting estimates and judgements

The Group has used estimates to allocate goodwill to the Australian assets held for sale, as described above.



6. Property, plant and equipment

| New Zealand dollars | Land and buildings \$000s | Plant and equipment \$000s | Motor vehicles \$000s | Bearer plants \$000s | Assets under construction \$000s | Total \$000s |
|---|---------------------------------|----------------------------|-----------------------------|----------------------------|----------------------------------|-----------------|
| At 1 January 2020 | | | | | | |
| Cost or valuation | 165,374 | 106,949 | 1,062 | 11,012 | 9,214 | 293,611 |
| Accumulated depreciation and impairment | (10,861) | (59,019) | (602) | (2,488) | (219) | (73,189) |
| Net book amount | 154,513 | 47,930 | 460 | 8,524 | 8,995 | 220,422 |
| Period ended 30 June 2020 | | | | | | |
| Opening net book amount | 154,513 | 47,930 | 460 | 8,524 | 8,995 | 220,422 |
| Additions and transfers | 1,121 | 4,889 | - | 2,822 | 2,228 | 11,060 |
| Depreciation recovery | - | 16 | 10 | - | - | 26 |
| Depreciation | (2,479) | (3,111) | (61) | (122) | - | (5,773) |
| Disposals | - | (54) | (10) | (8) | - | (72) |
| Assets transferred as held for resale | (10) | (267) | - | 32 | - | (245) |
| Foreign exchange | 312 | 121 | 4 | 69 | 145 | 651 |
| Closing net book amount | 153,457 | 49,524 | 403 | 11,317 | 11,368 | 226,069 |
| | | | | | | |
| At 30 June 2020 | | | | | | |
| Cost or valuation | 166,797 | 111,638 | 1,056 | 13,927 | 11,368 | 304,786 |
| Accumulated depreciation and impairment | (13,340) | (62,114) | (653) | (2,610) | - | (78,717) |
| Net book amount | 153,457 | 49,524 | 403 | 11,317 | 11,368 | 226,069 |

Assets under construction are assets that are yet to be capitalised and are not depreciated. When the asset is ready for use it is transferred to the appropriate asset class. At 30 June 2020, assets under construction are largely related to the Kerikeri coolstore build.

Land and buildings

Land and buildings are revalued to their estimated market value on a three-year rolling cycle (excluding assets under construction), plus any subsequent additions at cost, less subsequent depreciation for buildings. In New Zealand valuations are undertaken by TelferYoung Valuers, ANZIV, independent registered valuer.

In Australia valuations are undertaken by Preston Rowe Paterson Shepparton (previously known as Goulburn Valley Property Services), independent valuers, Shepparton, Victoria, Australia. All Australian land and buildings were revalued at 31 December 2019.

As at 30 June 2020 the directors believe there are no indicators that would suggest that the carrying value of land and buildings differs materially from their fair value and as a consequence there is no need to revalue those assets at 30 June 2020.

Critical accounting estimates and judgements

At 30 June 2020 an assessment of the carrying values of land and buildings was performed. Based on sales data and discussions with experts in the property valuation field, the value of Seeka's property has not materially changed in the last six months. Seeka operates in the food production industry, which has remained stable due to the high demand for healthy fruit despite the Covid-19 environment. Furthermore, properties situated in the Bay of Plenty are expected to be less affected than other regions in New Zealand given the strength of the horticulture and agriculture businesses over the past six months.

Seeka's Australian properties are also located in the food production region of Victoria. Seeka signed a conditional sale and leaseback for approximately 199 hectares of orchards in Australia within a Covid-19 environment, which supports the carrying values of the remaining land and buildings.

Sensitivity analysis suggests property values have moved between (\$0.5m) and \$1m. This is not considered a material movement in land and building values.



7. Intangible assets

| New Zealand dollars | Software \$000s | Goodwill \$000s | Water shares \$000s | Total \$000s |
|---|--------------------|--------------------|------------------------|-----------------|
| At 1 January 2020 | | | | |
| Cost | 3,195 | 10,963 | 9,122 | 23,280 |
| Accumulated amortisation and impairment | (2,563) | (2,031) | - | (4,594) |
| Net book amount | 632 | 8,932 | 9,122 | 18,686 |
| Period ended 30 June 2020 | | | | |
| Opening net book amount | 632 | 8,932 | 9,122 | 18,686 |
| Additions | 67 | - | - | 67 |
| Disposals | (155) | - | - | (155) |
| Depreciation recovery | 41 | - | - | 41 |
| Revaluation | - | - | (209) | (209) |
| Exchange differences | - | - | 269 | 269 |
| Amortisation | (118) | - | - | (118) |
| Closing net book amount | 467 | 8,932 | 9,182 | 18,581 |
| At 30 June 2020 | | | | |
| Cost | 3,148 | 10,963 | 9,182 | 23,293 |
| Accumulated amortisation and impairment | (2,681) | (2,031) | - | (4,712) |
| Net book amount | 467 | 8,932 | 9,182 | 18,581 |

Impairment tests for goodwill

The Board reviews business performance based on operating segments and monitors goodwill at the operating segment level. Goodwill represents the 2019 acquisition of Aongatete Coolstores Limited, the 2018 acquisition of the Northland business, the SeekaFresh business and the Kiwi Crush and Kiwi Crushies product ranges.

The following table details the carrying amount of goodwill from acquired operations.

| New Zealand dollars | Group cash generating unit | Carrying amount \$000s |
|------------------------------|----------------------------|------------------------------|
| 2020 | | |
| Aongatete Coolstores Limited | Post harvest | 7,035 |
| Northland packhouse | Post harvest | 1,220 |
| SeekaFresh | Retail services | 433 |
| Kiwi Crush | Retail services | 244 |

At 30 June 2020 all goodwill balances were reviewed for indicators of impairment. Based on a review of the assumptions used in the value-in-use calculations performed at 31 December 2019, the goodwill relating to the post harvest segment is supported and the key assumptions are on target to meet the forecasts expected for the 2020 financial year. Kiwifruit harvest volumes are in line with the previous year and packing volumes are expected to increase in future years. Whilst Covid-19 has impacted costs and packing margins in the current financial year, the post harvest segment operated profitably throughout the lockdown period. For these reasons, there are no indications of impairment of the goodwill relating to Aongatete Coolstores Limited and the Northland packhouse.

The goodwill relating to the Kiwi Crush business is supported by the value-in-use calculations performed at 31 December 2019, with key assumptions supported by current trading. The business had a strong start in the first half of the year, and is expected to achieve its targets through to the end of the year. Therefore, there are no indications of impairment of the goodwill relating to the Kiwi Crush business.

SeekaFresh 2020 year started well, until sales were impacted by Covid-19. The business continued to operate as an essential service, but was affected by the temporary closure of hospitality and independent retail based customers during the lockdown. For this reason, indicators of impairment were present and a value in use calculation was prepared at 30 June 2020 to test for any impact on the goodwill or asset carrying values. Using a discount rate of 8%, revenue growth rates of 2%-5% and a terminal growth rate of 2%, there is no impairment of the goodwill balance or associated assets. The current year's trading result and discount rate are consistent with the value-in-use calculation prepared at 31 December 2019. However, the revenue growth rates have been reduced from 3%-13% to 2%-5% to reflect the potential impact of Covid-19 and the economic environment in the next 1-5 years. The terminal growth rate has remained consistent, but sensitivity was performed to ensure a 1% terminal growth rate would not result in an impairment.

No other reasonable changes to key assumptions would require an impairment of goodwill.

Critical accounting estimates and judgements

The review of impairment of intangible assets uses judgement to identify indicators of impairment. Where an impairment test is performed, estimates of financial performance, revenue growth rates, discount rates and terminal growth rates are made.



8. Biological assets - crop

Crops growing on bearer plants are classified as biological assets and measured at fair value.

Crop assets are kiwifruit, nashi pears, Packham pears, Corella pears, other pears, cherry, avocado, apricot, and plum crops growing on leased and owned orchards and yet to be harvested at balance date.

The following table reconciles beginning balances to end balances for biological assets crop measured at fair value defined as level 3 in note 16.

| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
|--|--------------------------|--------------------------|-------------------------------|
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Carrying amount at beginning of period | 18,629 | 17,924 | 17,924 |
| Crop harvested during the period | | | |
| Fair value movement from the beginning of the period to point of harvest | 15,420 | 15,044 | 19,563 |
| Fair value when harvested | (34,049) | (32,968) | (37,487) |
| Crop growing on bearer plants at end of period | | | |
| Crop where cost is deemed fair value | 2,162 | 1,464 | 18,148 |
| Crop at fair value | - | - | 481 |
| Carrying value at end of period | 2,162 | 1,464 | 18,629 |

The following table reconciles fair value movement of biological assets - crop.

| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
|---------------------------------|--------------------------|--------------------------|-------------------------------|
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Movement in carrying amount | (16,329) | (16,666) | 756 |
| Exchange differences | (138) | 206 | (51) |
| Net fair value movement in crop | (16,467) | (16,460) | 705 |

The following table details the classification of biological assets - crop.

| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
|---------------------------------|--------------------------|--------------------------|-------------------------------|
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Australia - all varieties | 571 | 642 | 4,703 |
| New Zealand - kiwifruit crop | 1,514 | 818 | 13,563 |
| New Zealand - avocado crop | 77 | 4 | 363 |
| Carrying value at end of period | 2,162 | 1,464 | 18,629 |

Critical accounting estimates and judgements

The valuation of biological assets uses estimates of market returns to determine value.



9. Leases

Leases recorded on the balance sheet represent Seeka's interest in leased assets and the associated lease liability reflecting the present value of payments left on the lease. The Group reports all leases on the balance sheet, with the exception of low value leases or leases less than 12 months.

The following table details leases where the Group is a lessee.

| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
|--|-----------------------|--------------------------|-------------------------------|
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Right-of-use lease assets | | | |
| Land and buildings | 26,407 | 21,919 | 27,168 |
| Orchard leases | 11,405 | 2,619 | 12,274 |
| Equipment | 3,017 | 881 | 3,182 |
| Motor vehicles | 2,337 | 2,015 | 2,100 |
| Total right-of-use lease assets | 43,166 | 27,434 | 44,724 |
| The movement in right-of-use lease assets in the period are: | | | |
| Opening balance | 44,724 | 32,652 | 32,652 |
| Additions | 1,567 | 1,172 | 17,444 |
| Reclassification under NZ IFRS 16 | - | (4,180) | - |
| Depreciation | (3,125) | (2,210) | (5,372) |
| Closing balance | 43,166 | 27,434 | 44,724 |

| | 6 months to | 6 months to | 12 months to |
|--|------------------------|------------------------|--------------------------|
| | June 2020 Unaudited | June 2019 Unaudited | December 2019 Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Lease liabilities | | | |
| Current | 5,622 | 3,970 | 5,211 |
| Non-current | 43,723 | 27,814 | 45,267 |
| Total lease liabilities | 49,345 | 31,784 | 50,478 |
| The liabilities are classified as follows: | | | |
| Lease liabilities | | | |
| Land and buildings | 30,879 | 25,940 | 31,462 |
| Orchard leases | 13,160 | 2,821 | 13,847 |
| Equipment | 2,931 | 986 | 2,990 |
| Motor vehicles | 2,375 | 2,037 | 2,179 |
| Total lease liabilities | 49,345 | 31,784 | 50,478 |
| The movement in lease liabilities in the period are: | | | |
| Opening balance | 50,478 | 36,840 | 36,840 |
| Additions | 2,263 | 1,298 | 18,708 |
| Reclassification under NZ IFRS 16 | - | (4,442) | - |
| Reduction in liability | (3,396) | (1,912) | (5,070) |
| Closing balance | 49,345 | 31,784 | 50,478 |

Additions

On 30 September 2019, the Group entered into the sale and leaseback transaction for an orchard in Northland recognised as an asset held for sale as at June 2019. As part of the sale the Group has a 15 year lease for the orchard.

Key terms explained

Right-of-use lease asset

The asset that the Group obtains control of when signing a lease.

Lease liability

The present value of all future known payments on the lease.

Lease depreciation

The right-of-use lease asset value divided by the term of the lease.

Lease interest

The discounted portion of the lease liability (similar to interest on a table mortgage).

Lease principal

The difference between the cash lease payment and the lease interest.



Working capital

This section focuses on how the Group manages inventories, accounts receivable and accounts payable to ensure an appropriate level of working capital is available to operate the business, deliver benefits to stakeholders and generate revenues.

10. Trade and other receivables

| | 6 months to June 2020 Unaudited | 6 months to June 2019 Unaudited | 12 months to December 2019 Audited |
|---|---------------------------------------|---------------------------------------|--|
| New Zealand dollars | \$000s | \$000s | \$000s |
| Current trade receivables (net of provision for doubtful debts) | 33,954 | 21,840 | 12,035 |
| Prepayments | 4,214 | 3,370 | 1,347 |
| Prepaid deposits | 1,735 | - | 1,827 |
| GST refund due | - | - | 502 |
| Accrued income and other sundry receivables | 42,742 | 45,615 | 7,622 |
| Accrued unconditional sales of assets classified as held for sale | - | - | 4,950 |
| Current trade and other receivables | 82,645 | 70,825 | 28,283 |
| Non current trade receivables | 647 | 729 | 683 |
| Non current prepayments | 344 | 1,888 | - |
| Non current trade and other receivables | 991 | 2,617 | 683 |
| | | | |
| Total trade and other receivables | 83,636 | 73,442 | 28,966 |

Accrued income and other sundry receivables includes \$19.64m (Jun 2019 - \$18.48m) of kiwifruit income for kiwifruit harvested and delivered to Zespri from the Group's New Zealand orchards, \$18.62m (Jun 2019 - \$16.95m) for post harvest operations in New Zealand and nil (Jun 2019 - \$5.65m) relating to kiwifruit harvested, packed and delivered through the acquired Aongatete Coolstores Limited.

Accrued income and other sundry receivables also includes \$4.29m (Jun 2019 - \$2.40m) of income for kiwifruit and pears harvested in Australia.

Current trade receivables include \$21.14m (Jun 2019 - \$12.63m) related to temporary advances to kiwifruit growers during harvest. The increase on 2019 is due to a larger proportion of SunGold versus Hayward kiwifruit packed and loaded out in 2020, with SunGold attracting a higher advance and earlier loadout schedule. Of these temporary advances, \$18.24m was repaid in July 2020 (Jul 2019 - \$8.83m)

Income from the New Zealand kiwifruit crop is accrued based on forecast information prepared by the Group, being an average Hayward orchard gate return (OGR) of \$6.00 per tray (Jun 2019 - \$6.00; Dec 2019 - \$6.81) and an average SunGold OGR of \$11.37 per tray (Jun 2019 - \$10.50; Dec 2019 - \$11.65).

Critical accounting estimates and judgements

The Group has reviewed trade and other receivables for any debtor impairment, credit risk, or any other such risks that may result in non-payment as a result of Covid-19. The Group has not identified any circumstances where further provisioning or impairment of financial instruments is required.

11. Inventories

| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
|---------------------------|--------------------------|--------------------------|-------------------------------|
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Crop inventories | 14,548 | 14,653 | - |
| Total packaging at cost | 1,729 | 1,259 | 3,212 |
| Other inventories at cost | 2,581 | 2,504 | 2,243 |
| Total inventories | 18,858 | 18,416 | 5,455 |

Crop inventories relate to kiwifruit harvested from New Zealand orchards and held in coolstores at balance date as well as Australian crops harvested at balance date. As at 30 June 2020, 58.6% (Jun 2019 - 58.4%) of New Zealand class 1 trays have been loaded out. New Zealand kiwifruit inventory is valued at a Hayward OGR of \$6.00 per tray and a SunGold OGR of \$11.37 per tray.

Crop inventory from fruit harvested from the Group's Australian orchards is based on actual and forecast market returns for each variety.

At balance date, \$27.30m (June 2019 - \$28.43m) of packaging inventory costs were expensed to cost of sales in the statement of financial performance.

Critical accounting estimates and judgements

The Group has reviewed inventory for any risks occurring as a result of Covid-19, and whether additional provisioning or write-offs are required. The Group considers all inventory will be able to be used in the normal course of business.



12 months to

12. Trade and other payables

| | 6 months to June 2020 | 6 months to June 2019 | 12 months to December 2019 |
|--------------------------------|--------------------------|--------------------------|-------------------------------|
| | Unaudited | Unaudited | Audited |
| New Zealand dollars | \$000s | \$000s | \$000s |
| Trade payables | 14,503 | 17,954 | 6,935 |
| Accrued expenses | 20,567 | 16,888 | 11,062 |
| Employee expenses | 5,900 | 5,102 | 4,437 |
| GST payable | 302 | 643 | - |
| Other payables | 1,982 | 1,417 | 499 |
| Total trade and other payables | 43,254 | 42,004 | 22,933 |

Trade payables includes \$6.03m (Jun 2019 - \$4.02m, Dec 2019 - Nil) of packaging costs relating to post harvest operations.

In June 2019, \$4.60m of trade creditors related to Zespri SunGold G3 licences. The licences were recognised as assets held for sale.

Accrued expenses includes \$13.79m (Jun 2019 - \$12.14m) of kiwifruit costs relating to kiwifruit harvested and to be delivered to Zespri from the Group's New Zealand orchards.

13. Business combination

Purchase of shares in Aongatete Coolstores Limited

During the year ended December 2019 the Group purchased 100% of the shares in Aongatete Coolstores Limited, a kiwifruit post harvest business based north of Tauranga in the Bay of Plenty, New Zealand. The business owns packhouse and coolstore facilities and operates an orchard management business. The purchase was completed 18 March 2019 for a purchase price of \$14m.

The following table details the fair values of assets and liabilities recognised at acquisition.

| | December 2019 |
|---|---------------|
| | Audited |
| New Zealand dollars | \$000s |
| Aongatete Coolstores Limited | |
| Land and buildings | 17,450 |
| Property, plant and equipment | 1,852 |
| Inventory | 438 |
| Leased assets | 928 |
| Biological assets | 2,080 |
| Cash and debtors | 768 |
| Creditors | (428) |
| Other current liabilities | (1,829) |
| Deferred tax liability | (2,891) |
| Leased liabilities | (948) |
| Term loans | (10,455) |
| Goodwill | 7,035 |
| Total purchase consideration for shares | 14,000 |

The goodwill was allocated to the post harvest and orchard segments and is attributable to the operation's strong position in the Bay of Plenty and synergies expected to arise after adding additional post harvest and orchard facilities to Seeka's operations. The goodwill is not expected to be impaired in the foreseeable future. None of the goodwill is expected to be deductible for tax purposes. Acquisition-related costs of \$0.20m were included in administrative expenses. Deferred tax of \$2.9m was provided in relation to differences between tax values and the fair value of certain assets.

Land and buildings were valued using an independent valuation completed by Telfer Young Valuers using the same approach as other land and buildings detailed in note 6.

No changes have been made since 31 December 2019.



Dividends, share capital and fair value

This section focuses on how the Group pays dividends to grow shareholder returns, manages its share capital, and determines the fair value of its financial assets, securities and liabilities so it can deliver benefits to stakeholders.

Disclosures are made on the Group's bank facilities, retained earnings, dividends paid to shareholders, and earnings per share. Details on the Company's share capital include shares issued under the dividend reinvestment plan, grower incentive and employee share schemes.

14. Dividends

| Dividends paid | \$000s | Per share |
|--------------------------|--------|-----------|
| 2019 | | |
| April | 3,572 | \$0.12 |
| October | 3,897 | \$0.12 |
| Total dividend paid 2019 | 7,469 | |
| 2020 | | |
| Total dividend paid 2020 | - | |

On 25 February 2020, the directors declared a fully-imputed dividend of \$0.12 per share, comprising an \$0.08 normal dividend (following Board policy on a pre NZ IFRS 16 basis) and a \$0.04 special dividend from the completion of property sales negotiated in 2019. Dividend payment was schedule for 17 April 2020.

On 19 March 2020 the directors reviewed the environment and, with the uncertainty of Covid-19, the Group decided to cancel the payment of the declared dividend of \$0.12 per share. The decision reflected the uncertainty in the business environment, the reported shortage of labour, and the lower forecast kiwifruit returns from Zespri. The Board, considered those factors, and considered it was prudent that the dividend be cancelled to maintain balance sheet strength and stability, and was reconsidered in June 2020.

On 17 June 2020, the directors confirmed their earlier decision not to pay a dividend of \$0.12 per share.

In the last 12 months, \$0.12 has been paid in dividends per share (prior 12 months \$0.24).

Dividends are imputed to the fullest extent allowable in the tax year. The total dividend paid includes the non-cash amounts for the dividend reinvestment plan. The cash dividend payment was \$3.05m at June 2019, and \$6.31m for the full year ended December 2019.

At the date of signing the directors declared a fully-imputed dividend of \$0.10 per share, to be paid on 30 September 2020 to those shareholders on the register at 5pm on 4 September 2020. The dividend reinvestment plan will apply with a 2% discount to the strike price.

15. Share capital

During the period to 30 June 2020, \$0.05m (Jun 2019 - \$1.13m) was received in relation to shares issued under the employee share scheme established in 2016.

Due to the dividend cancellation as described in note 14, no shares were issued in 2020 under the dividend reinvestment plan (Dec 2019 - 168,526).

Under the grower loyalty share scheme established March 2019, 2,061,803 shares were issued on 10 April 2019 at \$4.76 per share.

Under the employee share scheme established March 2019, 568,000 shares were issued on 10 April 2019 at \$4.76 per share.

16. Determination of fair values of financial assets and liabilities

 $The following table analyses financial assets and liabilities carried at fair value as at 30 \, June \, 2020.$

The different levels are defined as:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. Instruments in level 1 are comprised of water shares and irrigation water rights.
- Level 2: inputs other than quoted prices included in level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: unobservable inputs for the asset or liability that have to be developed to reflect the assumptions that a market participant would use when determining an appropriate price.

| New Zealand dollars | Level 1 \$000s | Level 2 \$000s | Level 3 \$000s | Total \$000s |
|--|-------------------|-------------------|-------------------|-----------------|
| Biological assets - crop at fair value | - | - | 2,162 | 2,162 |
| Water shares | 9,182 | - | - | 9,182 |
| Irrigation water rights | 120 | - | - | 120 |
| Land | - | - | 26,157 | 26,157 |
| Buildings | - | - | 127,300 | 127,300 |
| Unlisted equity securities | - | - | 586 | 586 |
| Derivatives used for hedging (liability) | - | 1,088 | - | 1,088 |



The following table shows the valuation techniques used in the determination of fair values within level 3 of the hierarchy, as well as the key unobservable inputs used in the valuation models.

| Туре | Fair value | Method | Key unobservable inputs | How unobservables impact estimated fair value |
|---|-------------|---|---|---|
| Biological assets - crop at fair value Includes New Zealand avocados and Australian plums and speciality pears. | \$ 2.16 m | Estimated market value less selling costs and costs to market (have achieved sufficient biological transformation). | Forecast yields. Market sales price. Costs to harvest. | Increases with yields. Increases with price. Decreases with higher costs. |
| Land and buildings | \$ 153.46 m | An annual revaluation is used to estimate fair value, which is performed on approximately one third of land and buildings on a rolling 3-year cycle by an independent valuer using four different approaches; replacement cost approach, sales approach, investment approach and discounted cash flow approach. See accounting policies and note 6 for further details. | Comparative market rents and applicable discount rate. Comparative market sales. Current level of building costs. | Increases with market rental, and lower discount rates. Increases with market sales. Increases with building costs. |
| Unlisted equity securities | \$ 0.59 m | Based on latest information from securities management. Tested for impairment with carrying amount assessed at balance date. | Securities management information on share price. | Increases with share price information. Reduces if cost is impaired at balance date. |

17. Related party transactions

The Group undertakes transactions with Seeka Growers Limited (SGL), a related party which administers all kiwifruit revenues received for the New Zealand business on behalf of supplying growers. These are all transacted on normal commercial terms and conditions. In the current period the Group received \$84.26m (Jun 2019 - \$71.08m) for the provision of services to SGL.

At 30 June 2020, \$21.1m was temporally advanced to SGL (June 2019 - \$12.6m), of which \$18.24m was repaid in July 2020.

18. Capital commitments

As at 30 June 2020 the Group does not have any capital commitments (Dec 2019 - \$1.1m).

19. Events occurring after balance date

A dividend was declared for \$0.10 per share to be paid on 30 September 2020, see note 14.

There are no other events occurring subsequent to balance date requiring adjustment to or disclosure in the financial statements.

DIRECTORY

Board of directors

Fred Hutchings - Chairman

Martyn Brick

John Burke

Peter Ratahi Cross

Amiel Diaz

Cecilia Tarrant

Ashley Waugh

Audit and risk committee

Ashley Waugh - Chair

John Burke

Fred Hutchings

Remuneration committee

Fred Hutchings - Chair

Ratahi Cross

Cecilia Tarrant

Sustainability committee

Cecilia Tarrant - Chair

John Burke

Fred Hutchings

Company officers

Michael Franks

Chief Executive Officer

Stuart McKinstry

Chief Financial Officer and Company Secretary

Senior management team

Michael Franks

Chief Executive

 Kate Bryant
 Verena Cunningham
 Kevin Halliday

 GM Corporate Services
 GM SeekaFresh and Strategy
 GM Operations

Stuart McKinstry Jim Smith Rob Towgood

Chief Financial Officer GM Growers and Marketing Commercial Manager



Registered office

Seeka Limited

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Auditor

PricewaterhouseCoopers

Auckland

Bankers

Westpac Banking Corporation

Auckland

Coöperatieve Rabobank U.A. (Rabobank)

Wellington

Share register

Link Market Services Limited

Auckland

NZX

www.nzx.com

Legal advisors

Harmos Horton Lusk Limited

Auckland

MacKenzie Elvin

Tauranga

